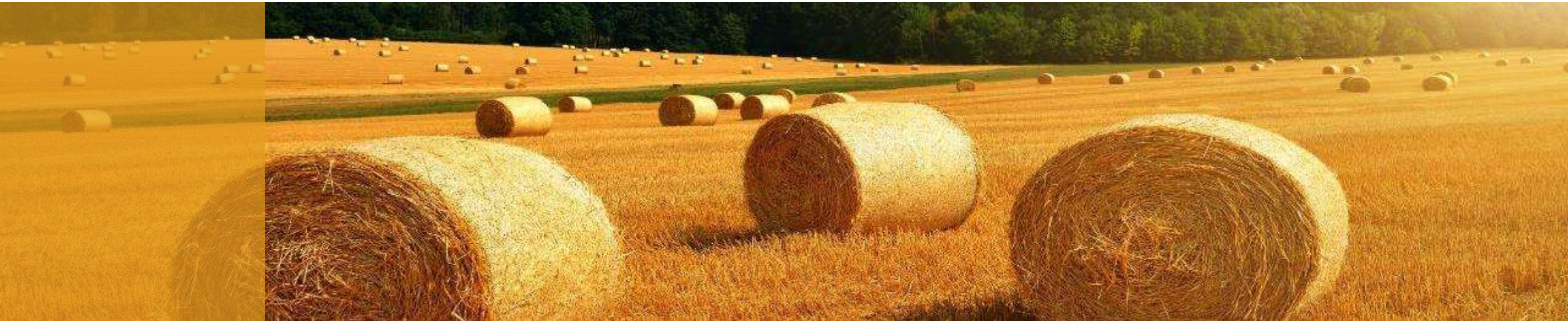




**Advanced risk management:**

**“where theory meets practice”**



Richard Cornielje - KYOS  
cornielje@kyos.com

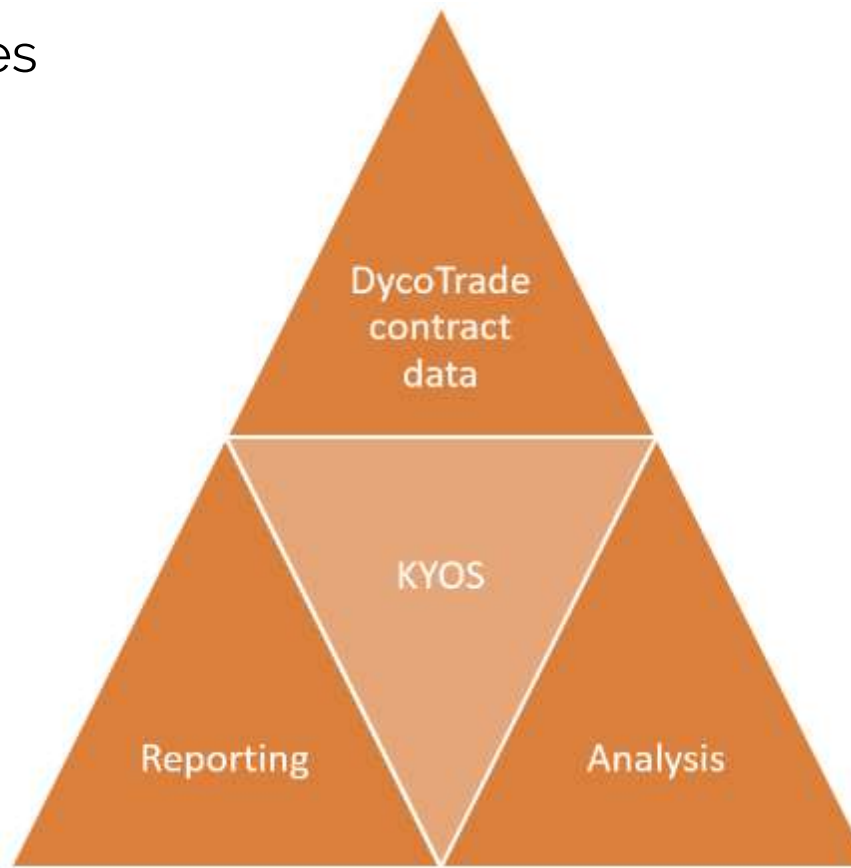
# Where does KYOS adds value to the chain?



Physical flows  
Financial hedges  
Price analytics



Cashflow forecasts  
Insight in risks  
Hedge reports  
Performance

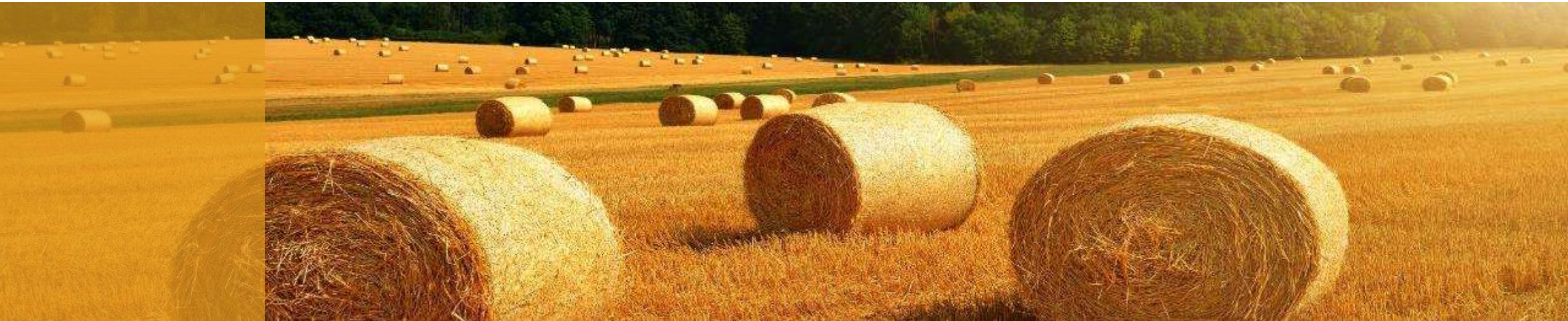


CPO/CFO  
Head of Trading  
Head of Risk  
Treasury

Enable you to look forward as .....  
hindsight is a wonderful thing

## Portfolio & Risk Management in practice

- in “full” control is impossible but “be prepared”



# Do not forget the past - prepare for the future



“the market has a short memory”



1996 Sumitomo (Copper)



2006 Amaranth Advisors (Natural Gas)



2015 Nidera (Biofuels)

# DycoTrade & KYOS “advanced risk calculations”



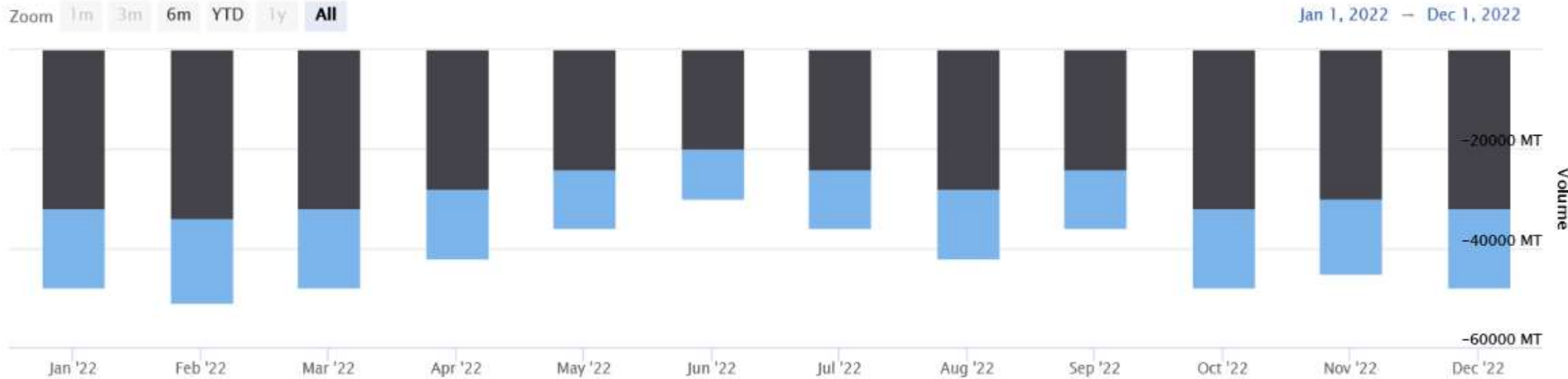
- Positions
- Logistics, inventory
- Invoicing and Cashflows
- Mark-to-market
- Data source for hedge accounting (“HedgeStar”)
- Stress testing (prices and volatility)
- Value-at-Risk (short term)
- Cashflow-at-Risk (long term)

“RISK COMES FROM NOT KNOWING WHAT YOU'RE DOING.”  
WARREN BUFFET



Valuations of structures: “accumulators”

# Case: production of Palm Oil



<b>TOTAL</b>	Latest known	MT	-510,000	-48,000	-51,000	-48,000	-42,000	-36,000	-30,000	-36,000	-42,000	-36,000	-48,000	-45,000	-48,000
--------------	--------------	----	----------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------



Software handles consumption/production

# Palm Oil: Pricing and underlying risks



- General
- Volume
- Price**
- Additional costs
- Price fixing
- Administrative

## Price

Pricing type

$$\text{Price} = \text{weight1} * [\text{commodity1} - \text{constant1}] + \text{weight2} * [\text{commodity2} - \text{constant2}] + \dots + \text{fixed1} * [\text{FX1}] + \dots$$

## Forward indexation

## Spot indexation

## Price formula

Forward curve	Settlement price	Weight	Constant	Commodity	Average	Lag	Validity	
<input type="text" value="Palm oil USD (Fwd) [168]"/>	<input type="text" value="Palm Oil in USD"/>	<input type="text" value="1"/>	<input type="text" value="0"/>	<input type="text" value="1"/>	<input type="text" value="-1"/>	<input type="text" value="1"/>	<input type="text" value="x"/>	

## Fixed terms



# Commodity pricing formula

## Dextrose

- General
- Volume
- Price
- Additional costs
- Price fixing
- Administrative

### Price formula

Forward curve	Settlement price	Weight	Constant	Commodity	Average	Lag	Validity
Gluten (Fwd) [217]	Gluten	-0.1	0	1	-1	1	x
Wheat (Milling Wheat) [146]	Milling Wheat Matiff (Spot)	1.65	0	1	-1	1	x

## Aluminium packaging

- General
- Volume
- Price
- Additional costs
- Price fixing
- Administrative

### Price formula

Forward curve	Settlement price	Weight	Constant	Commodity	Average	Lag	Validity
Aluminium LME (USD Forward	Aluminium USD spot	7.2	0	1	0	1	x

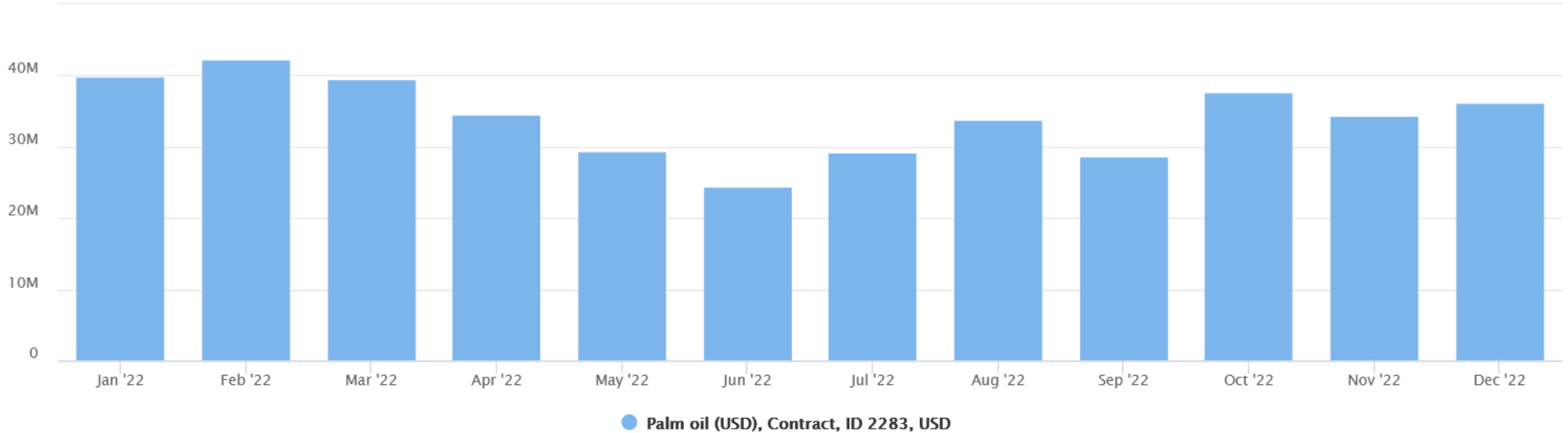
Add a formula term





# Value based upon current market prices

Cash flow



Kyos Energy Consulting

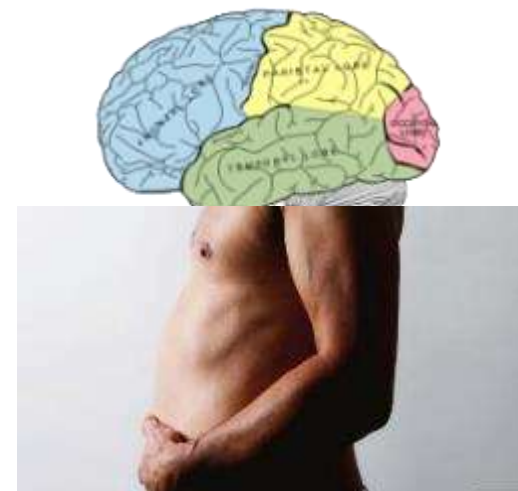
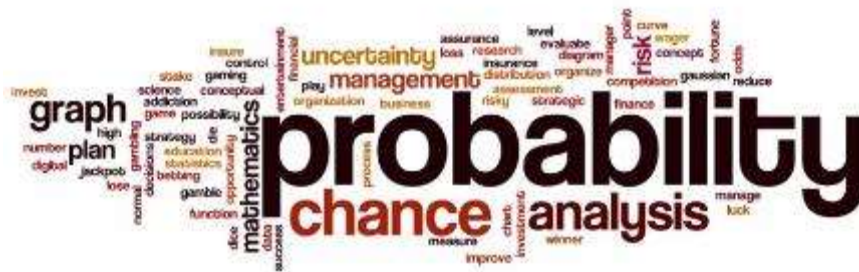
		2022												
		Tot	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec
Palm oil (USD)	Contract ID 2283	USD 410,248,500	39,936,000	42,240,750	39,576,000	34,534,500	29,502,000	24,457,500	29,178,000	33,820,500	28,683,000	37,680,000	34,436,250	36,204,000
Total		USD 410,248,500	39,936,000	42,240,750	39,576,000	34,534,500	29,502,000	24,457,500	29,178,000	33,820,500	28,683,000	37,680,000	34,436,250	36,204,000

Producer can sell 510,000 MT Palm oil in 2022 for appr: 805 \$/MT

# Forecast - budget



CFO requests your view + forecast  
for e.g. 2022 or 2023



Price movements in \$/MT Palm Oil per day ?  
Or even "YoY" ?

# Starting point for analytics – look back



<b>Palm Oil (cif NWE)</b>	<b>PRICE</b>	<b>Volatility</b>		<b>10 Years</b>	
<b>Max (10 years)</b>	1,187.86	<b>Max</b>	54.78%	<b>Largest RISE</b>	67.50
<b>Min (10 years)</b>	418.85	<b>Min</b>	9.99%	<b>Largest Fall</b>	-82.00
<b>AVG</b>	714.72	<b>AVG</b>	22.81%	<b>AVG Change</b>	7.64
<b>Current \$/MT</b>	882.00	<b>Current</b>	35.17%	<b>% &gt; AVG</b>	37.91%



KYOS analytics....Your advantage

# Combined with actual market prices



## Crude Palm Oil Aug '21 (CUQ21)

832.50s +22.00 (+2.71%) 06/25/21 [CME]

CRUDE PALM OIL PRICES for Fri, Jun 25th, 2021

Find the latest Crude Palm Oil prices and Crude Palm Oil futures quotes for all active contracts below.

Intraday  Main View

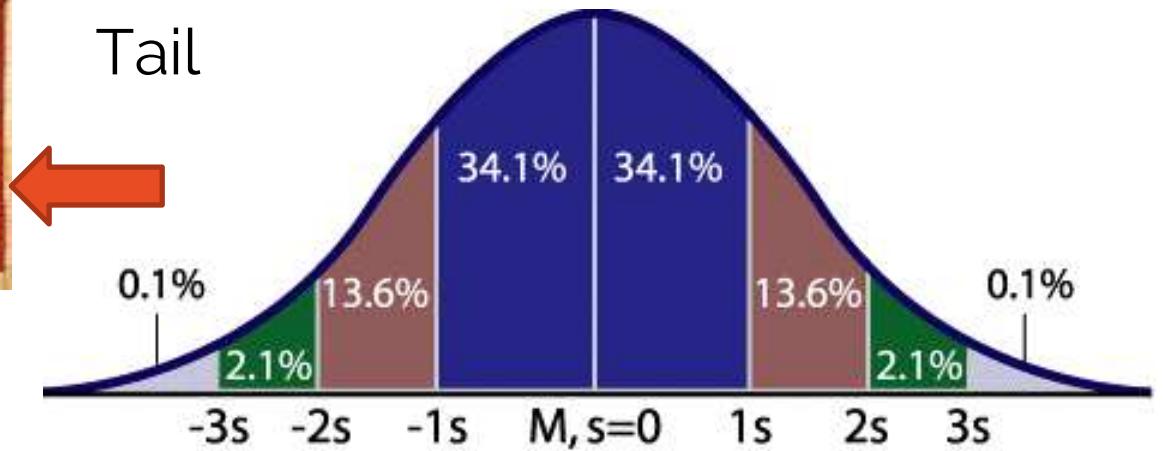
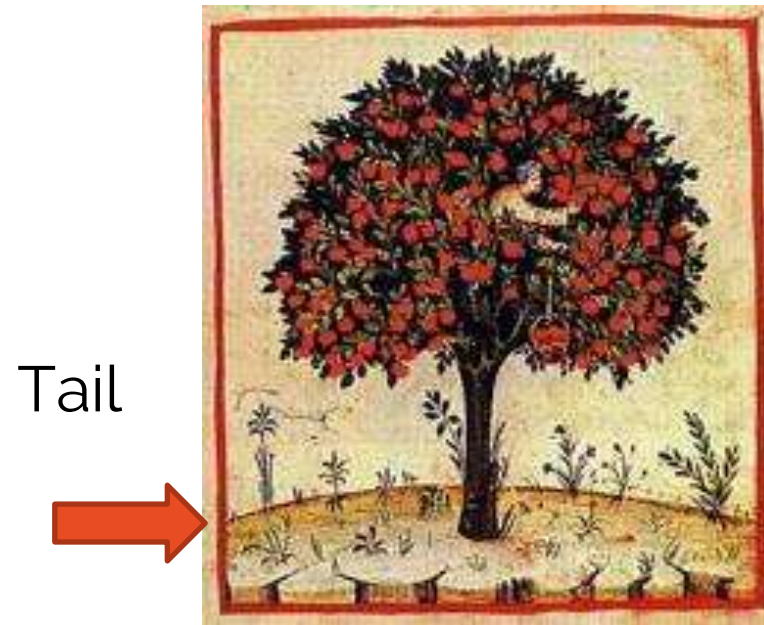
Latest futures price quotes as of Mon, Jun 28th, 2021.

+ CUN21 (Jul '21)	840.25s	+23.25	N/A	840.25	840.25	817.00
+ CUQ21 (Aug '21)	832.50s	+22.00	N/A	832.50	832.50	810.50
+ CUU21 (Sep '21)	831.00s	+22.75	N/A	831.00	831.00	808.25
+ CUV21 (Oct '21)	831.25s	+23.50	N/A	831.25	831.25	807.75
+ CUX21 (Nov '21)	831.50s	+22.50	N/A	831.50	831.50	809.00
+ CUZ21 (Dec '21)	832.25s	+21.75	N/A	832.25	832.25	810.50
+ CUF22 (Jan '22)	832.00s	+21.00	N/A	832.00	832.00	811.00
+ CUG22 (Feb '22)	828.25s	+18.50	N/A	828.25	828.25	809.75
+ CUH22 (Mar '22)	824.50s	+16.75	N/A	824.50	824.50	807.75
+ CUJ22 (Apr '22)	822.25s	+17.00	N/A	822.25	822.25	805.25
+ CUK22 (May '22)	819.50s	+18.00	N/A	819.50	819.50	801.50
+ CUM22 (Jun '22)	815.25s	+18.25	N/A	815.25	815.25	797.00
+ CUN22 (Jul '22)	810.50s	+19.00	N/A	810.50	810.50	791.50
+ CUO22 (Aug '22)	805.25s	+20.00	N/A	805.25	805.25	785.25



# Now we can start to “look forward”

What can happen from today to tomorrow



68.2% = 1\* standard deviation

95.4% = 2\* standard deviation

# Estimating or calculating risks



# Monte Carlo (MC) Simulations

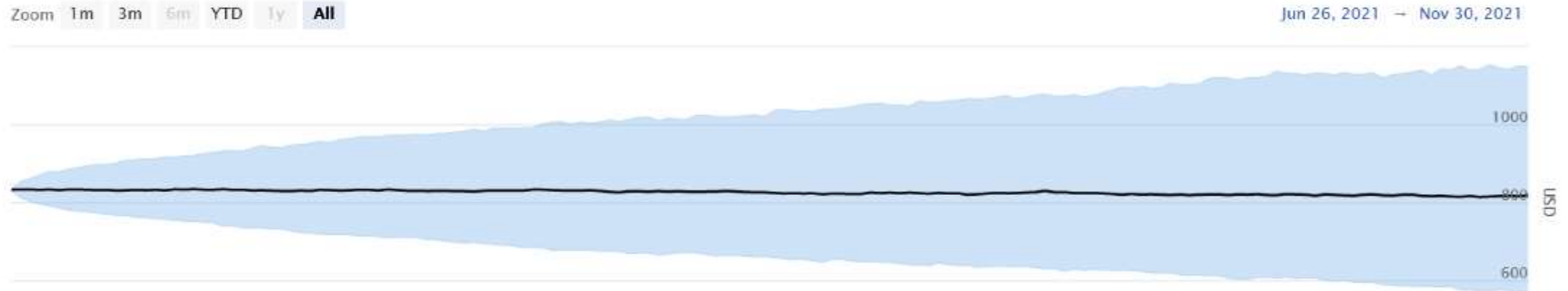


- Long horizons (e.g. budgets for 2022-2023)
- Tails – non “normal distribution”
- Exposure is complex
  - multiple commodities
  - structured options like accumulators
- Volumes might be uncertain and need to be simulated too
- Dynamic trading strategies

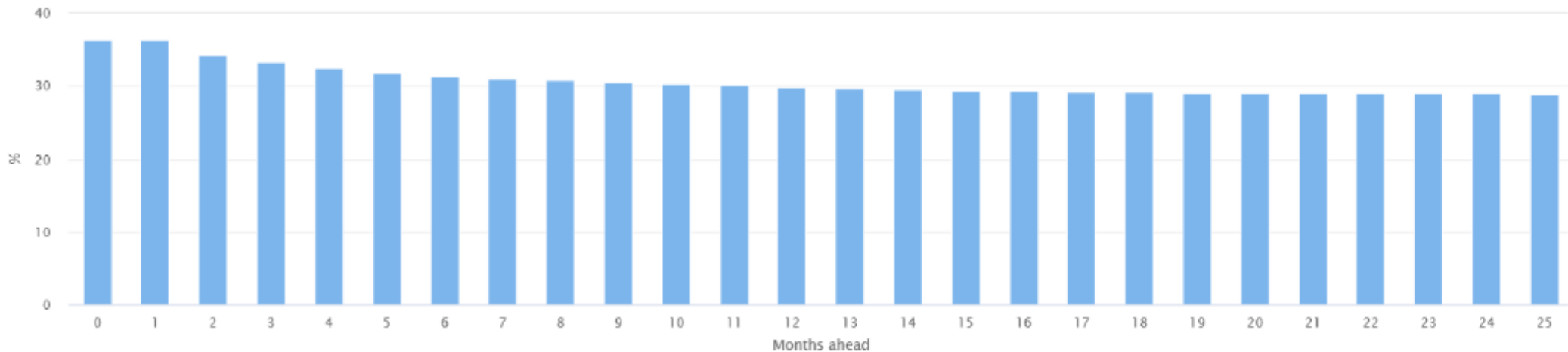
# MC Simulations for Palm Oil prices



Forward price simulations (percentiles)



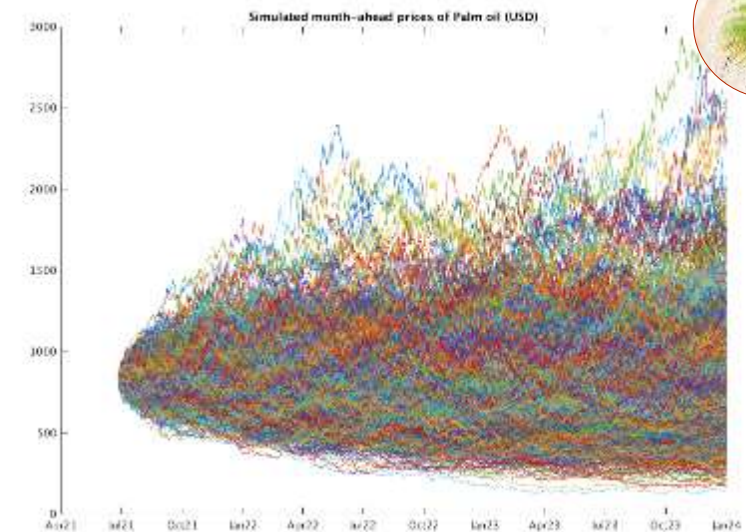
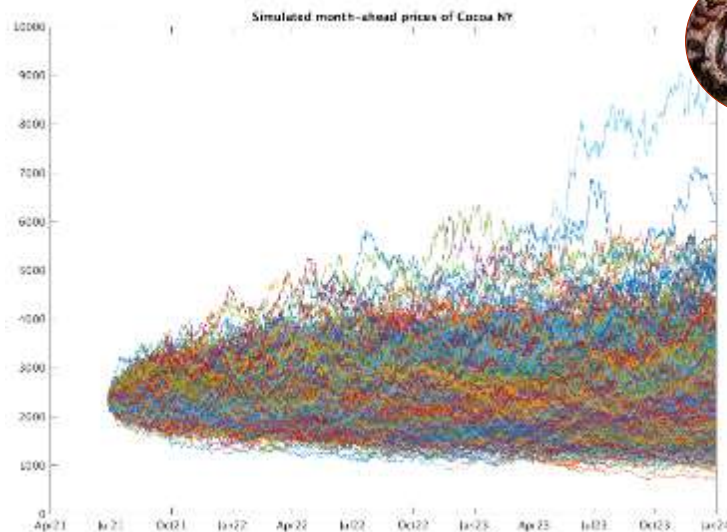
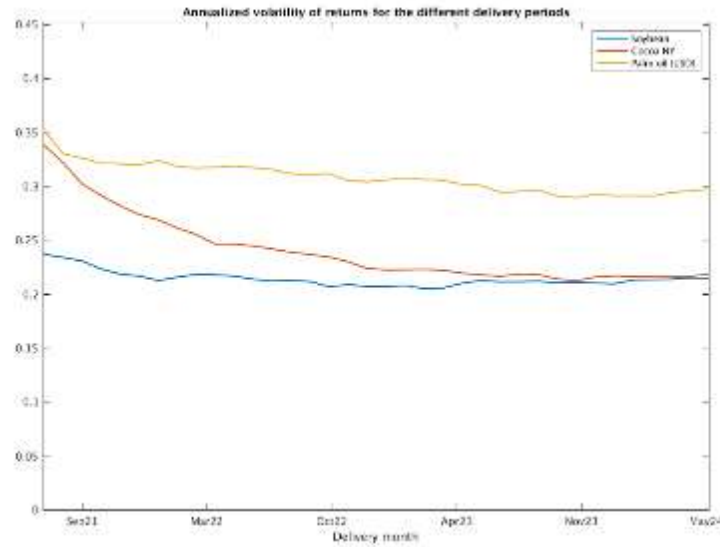
Volatility Term Structure



Correlations are calculated & visualized as well



# Simulations for multiple commodities



# Short term risk statistics



**KYOS** Env: kyos-cca (Production) on cca.kyos.com

Settings Price data Time series Curves Assets & Contracts Risk analytics Analytics Custom analytics Logs

Monthly risk Daily risk Hourly risk Hedge reports Stress tests Value-at-Risk Profit-at-Risk Custom reports

### Edit KyVaR profile

Name	<input type="text" value="Producer Palm Oil"/>
Model base currency	<input type="text" value="USD"/>
Contract filter	<input type="text" value="VaR Palm Oil Sales 2022 [1084]"/>
KySwing filter	<input type="text" value="(None)"/>
KyOption filter	<input type="text" value="(None)"/>
KyAccumulator filter	<input type="text" value="(None)"/>
Reporting period	<input type="text" value="Jan - Dec"/> <small>The VaR is broken down in an annual VaR calculated over the mentioned period</small>
Confidence level	<input type="text" value="95"/> %
Risk horizon	<input type="text" value="1"/> trading days
Run with simulation	<input checked="" type="radio"/> Yes <input type="radio"/> No
KySim profile	<input type="text" value="Palm Oil Trading [195]"/>
VaR limit	<input type="text" value="10000000"/> <small>empty or integer greater than 0</small>

Sales of 510,000MT during 2022

What can happen in 1 single day with a 95% confidence level

# How to use statistics in real life

Monthly risk Daily risk Hourly risk Hedge reports Stress tests **Value-at-Risk** Profit-at-Risk Custom reports

## Jobs for KyVaR profile Producer Palm Oil

1 result found.

200 per page

<input type="checkbox"/>	Job ID	Status	VaR	VaR limit	Date created	Trading date	Comment	
<input type="checkbox"/>	224118	Finished	-11,712,000	4,000,000	2021-06-28 07:37:04	2021-06-25		View

200 per page

What can happen in 1,5 or 10 days with a 95% or 99% confidence level:

- MtM
- Cashflow

With a 95% confidence level sales value will not change with more than \$ 11.7 million in 1 day.....watch out.....it is not the maximum



## Cashflow-at-Risk (CfaR):

CFO question: What can happen with our cashflow during 2022 if we do not hedge this position ? How sure are we?

In practise many clients hedge (part of the) exposures

- Fully or partially hedged
- Physical and/or financial hedges

Cashflow-at-Risk should be part of the process to determin your hedging strategy

# Unhedged position “bull riding”

## Risk Profile: Palm oil producer 2021-06-25

Export to Excel

Back to results

Earnings at Risk Cash-flow at Risk Volumes at Risk

### Cash-flow at Risk Summary

Currency

95% at Risk

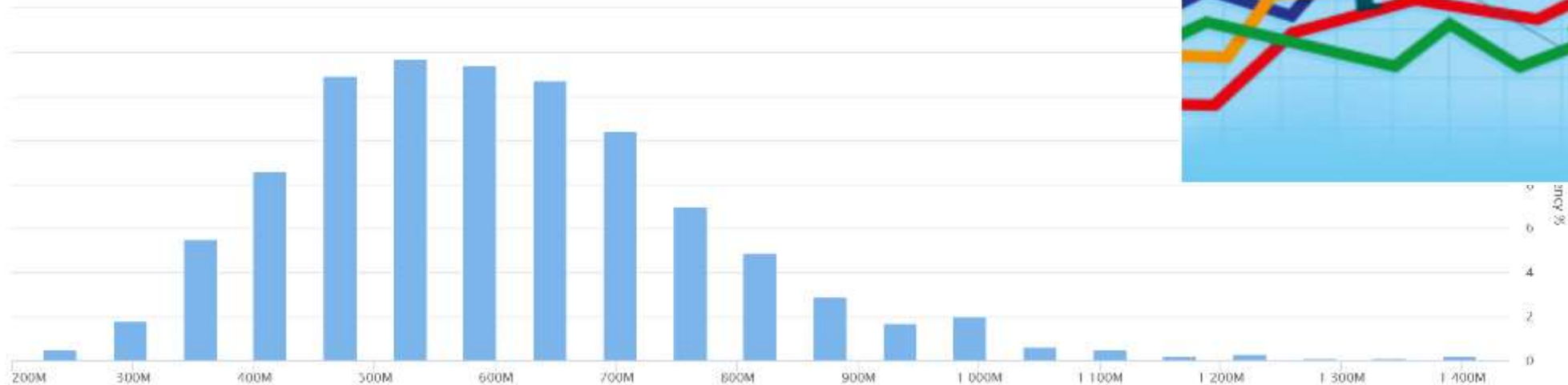
Commodity: Total

USD

162,945,647

### Commodity: Total

#### Histogram graph



Commodity	Currency	Avg	1%	5%	10%	90%	95%	99%
Total	USD	410,496,875	204,208,233	247,551,228	273,809,172	558,135,217	622,886,040	757,851,377

# Risks – but what is risk ?



If you can't stand the heat, get out of the kitchen.

(Harry S. Truman)

# Hedge portfolio

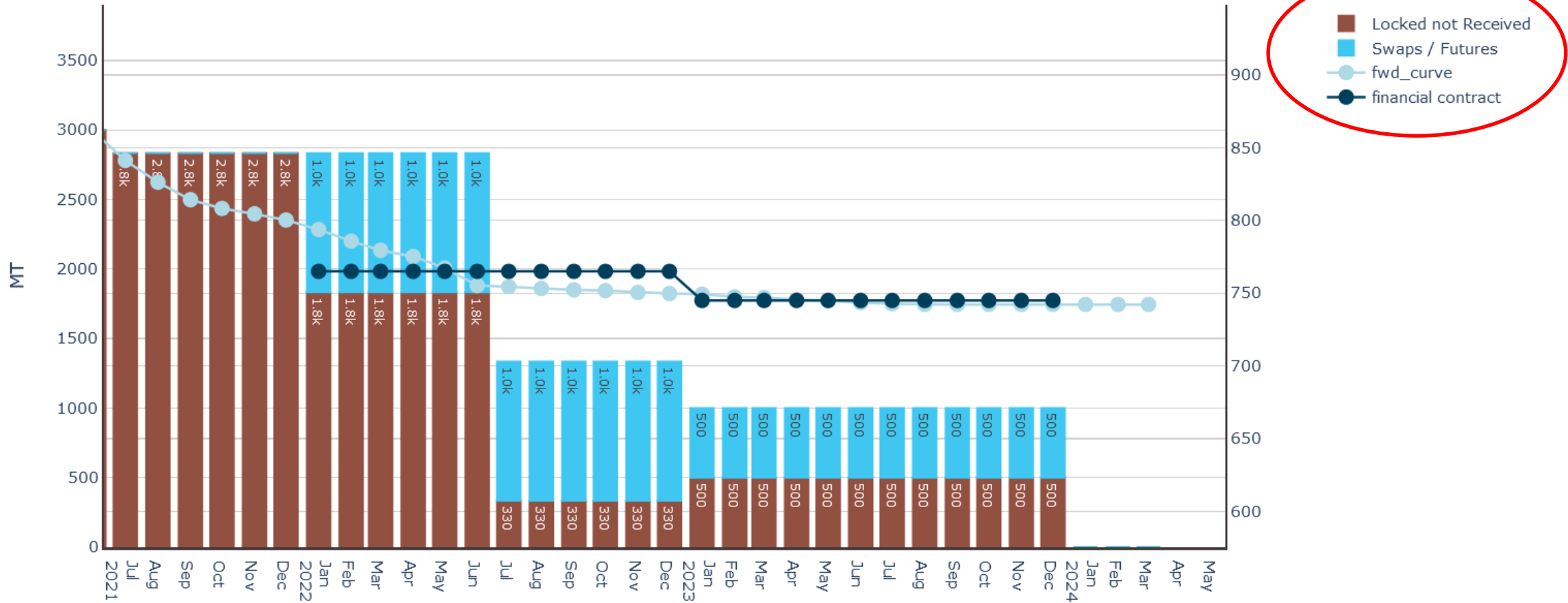


- Physical hedges
- Financial hedges
  - Swaps/futures
  - Plain vanilla options
    - Calls/puts
  - Structured products
    - Accumulators

# Coverage reporting



Physical and Financial hedges combined incl hedge & market prices





# Performance versus budget & strategy

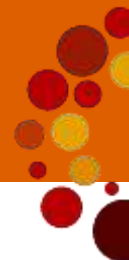
Example: Producer of Palm Oil



2022	Cover					Price (\$)				Performance(\$M)		
	Q1	Q2	Q3	Q4	FY	Covered	Open	Blended	AOP	Covered	Uncovered at Market	Total vs AOP
Producer Palm Oil	24%	32%	24%	19%	24%	814.8	803.5	806.2	825	-1.3	-8.3	-9.6
<b>Total</b>										-1.3	-8.3	-9.6



# with analytics.....you are better prepared



## Risk Profile: Palm oil producer (partially hedged) 2021-06-25

Export to Excel

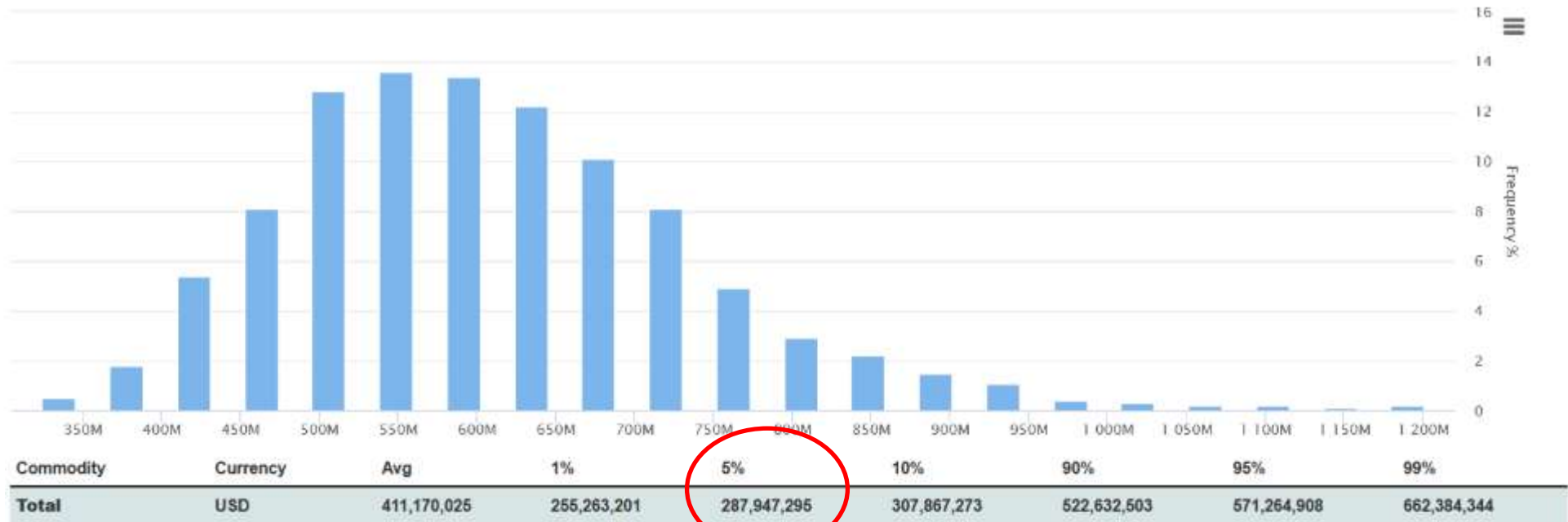
Back to results

Earnings at Risk **Cash-flow at Risk** Volumes at Risk

Cash-flow at Risk Summary	Currency	95% at Risk
Commodity: Total	USD	123,222,730

### Commodity: Total

#### Histogram graph



# Realized business values

- Up-to-date insight in risks and potential cashflows
- Consistency & transparency across commodities
- Uncertainty translated into EUR
- Supporting decisions
- You are prepared

THE KEY IS NOT  
TO PREDICT THE  
FUTURE, BUT TO  
BE PREPARED FOR  
THE FUTURE

PERICLES, 495 – 429 V. CHR.