







Agenda



15.00: Welcome - Craig Haymaker, HedgeStar

15.10: **The role of data**Ben van der Laan, DycoTrade



15:20 **Advanced risk metrics** Richard Cornielje, KYOS



15:30 Translating data and risk analytics into earnings performance
Craig Haymaker, HedgeStar



15:40 Questions & Answers









Introduction







Why advanced risk management?



Tone at the top

- Expectations around risk management have changed
- Board members and senior leaders are striking a different tone
- Flexible frameworks and process to actively manage risk are necessary













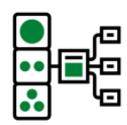
Strategy and Risk



Senior Leaders



Rank & File



Senior Leaders - Responsibility

Board of Directors

- Establishes the risk appetite of the enterprise
- Approves the risk management policy

Senior Management

- Establish the risk management policy
- Set strategic goals and approve hedge strategy
- Assign responsibilities for hedge execution

Rank & File - Responsibility

Treasury / Procurement / Trading

- Manage metals price risk exposure
- Adhere to risk management policy
- Execute hedge strategy

Accounting / Financial Reporting

- Enforce compliance to hedge policy
- Account for hedging program







Strategy and Risk



Where to begin?

- Articulate what 'risk' means to the enterprise
 - Timing, quantity/amount and geography



- Reduce price risk variability
- Mitigate price risk above or below certain levels



- Inventory balances, raw material purchases, sales, etc.
- Select hedging tools
 - Futures, options, swaps, accumulators, etc.































Strategy and Risk



Where to begin? (continued)

- Create policy and assign responsibility
 - Governance
 - Risk limits and sub-limits
 - Lines of reporting and approval
 - Clearly delineate roles across the enterprise

Execute strategy and policy

- Reporting on hedge performance
- Risk scorecards

Streamline process and accounting

- Documentation
- Earnings optimization (hedge accounting)









Soft Commodities













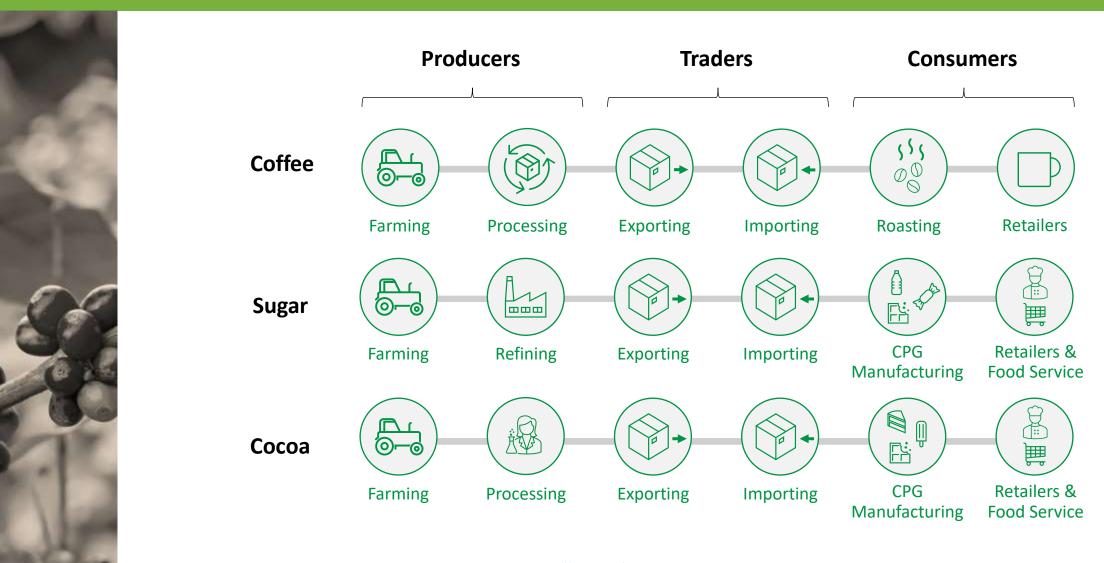








Supply Chain









Risk Orientation



- Pursuit of strategic objectives give rise to risk
- Participants desire to maximize their own utility

Producers





Consumers





Traders











IN FOCUS: Traders



- To appease their customers, traders may offer flexible pricing and contracting. Customers can choose if they wish to...
 - Let prices float then sell or purchase at spot, or
 - Lock-in the futures prices when they please.
- Traders must be comfortable buying and selling derivatives to hedge their position to satisfy customer demand









IN FOCUS: Traders (continued)



The paradigm is simple when buyers and sellers wish to trade...

At the same time





For the same product





For the same delivery period





...but this is often not the case.



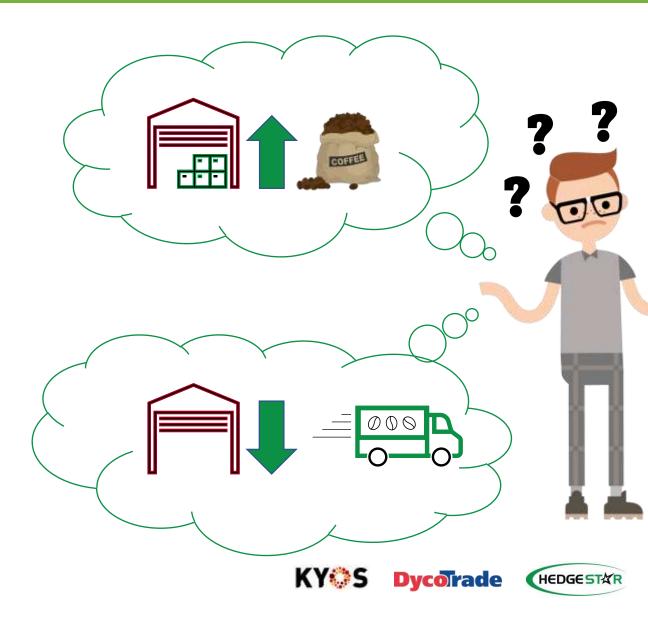




IN FOCUS: Traders (continued)



Traders may need to purchase more product in advance and hold more in inventory, or hold less and purchase more at spot prices all while trying to determine how much to hedge.



IN FOCUS: Traders (continued)



• To do this effectively, traders need...



Data on inventory turnover and how their customers may respond to different price environments



A view on where coffee prices may go and potential impact to net risk position



Accounting and cash flow considerations that reflect their operational and hedging strategy









The role of data - DycoTrade





A day in the life of a Trader



DycoTrade Commodity Trade and Risk Management

- Microsoft ISV
- Multicommodity solution
- Embedded in Microsoft Dynamics 365 ERP
- Cloud solution on Microsoft Azure



Agenda



1

DycoTrade

Look & Feel

2

Position management

3

Embedded PowerBI

4

Contract creation

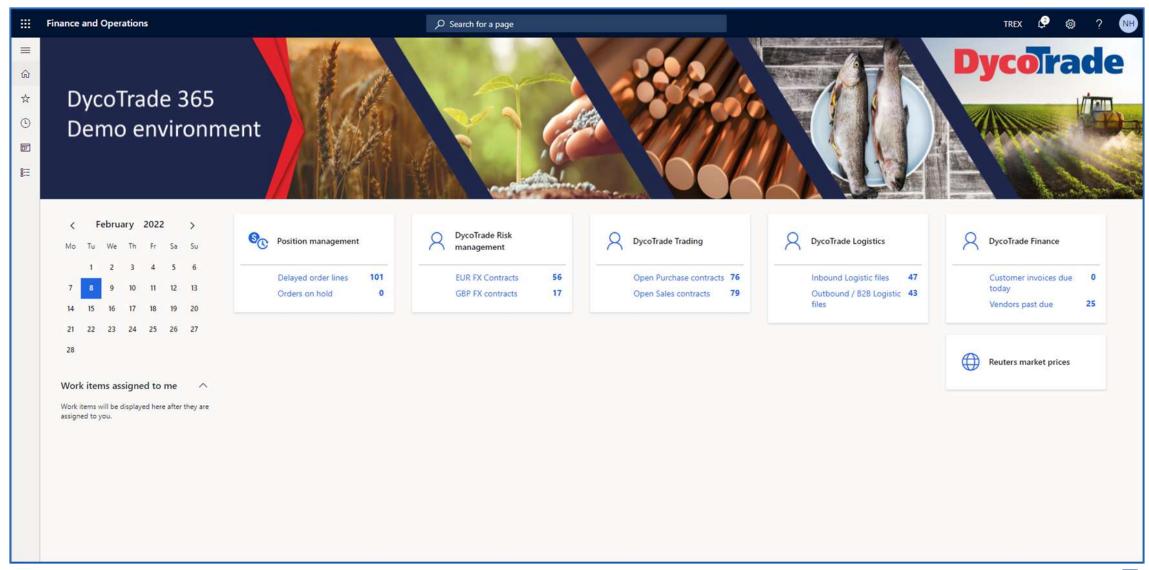
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Interface to

KYOS advanced risk management

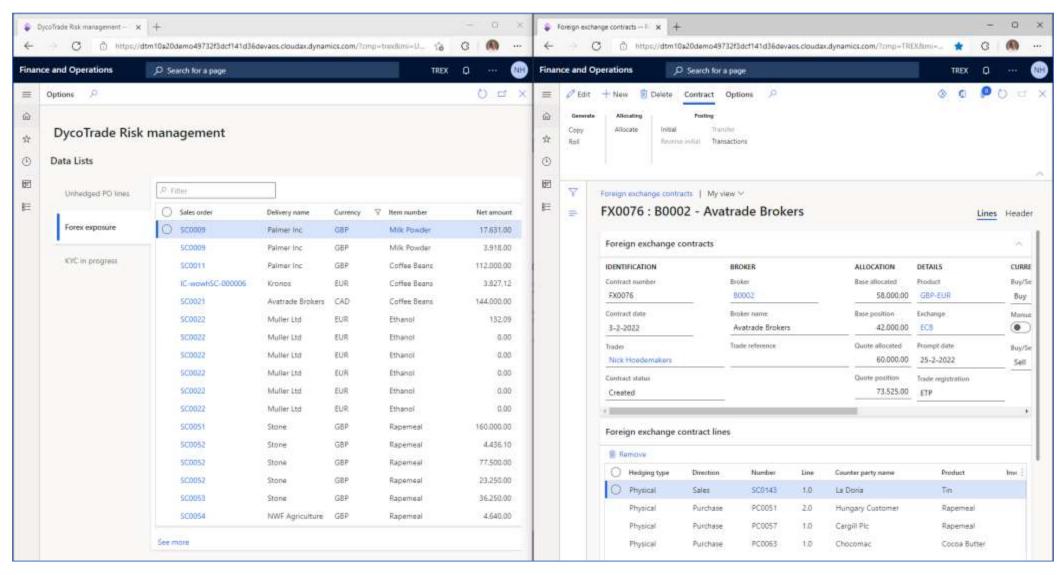


DycoTrade look & feel



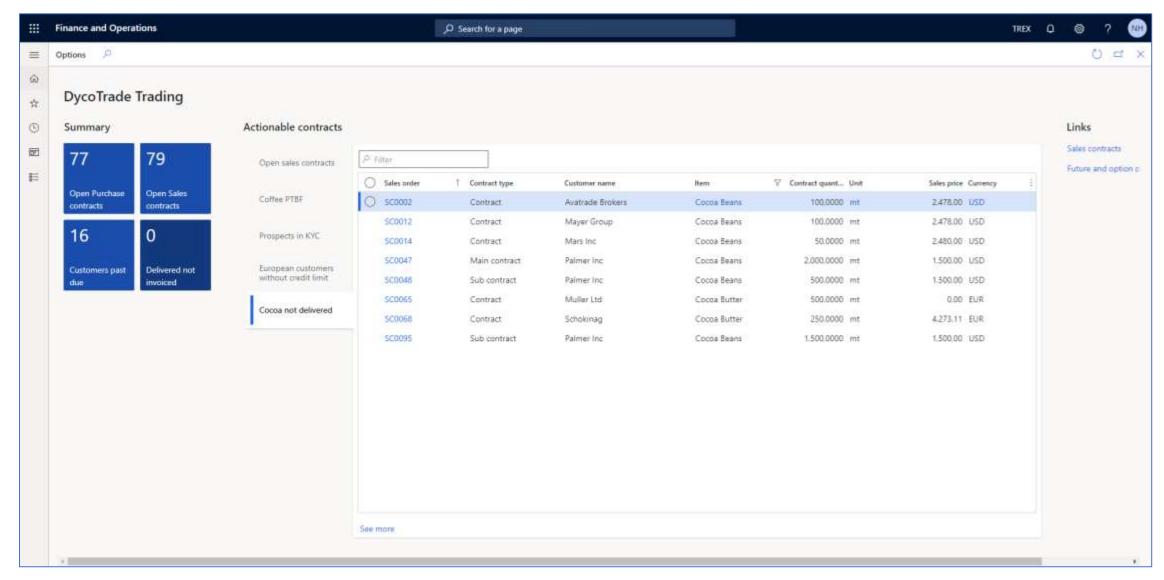


Using multiple screens



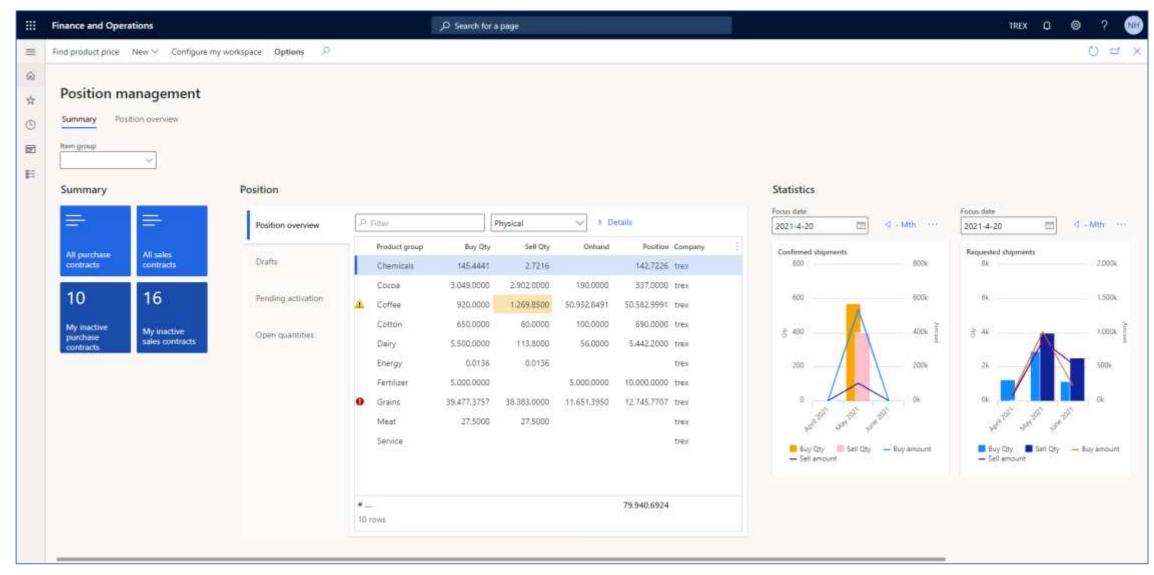


Trading dashboard



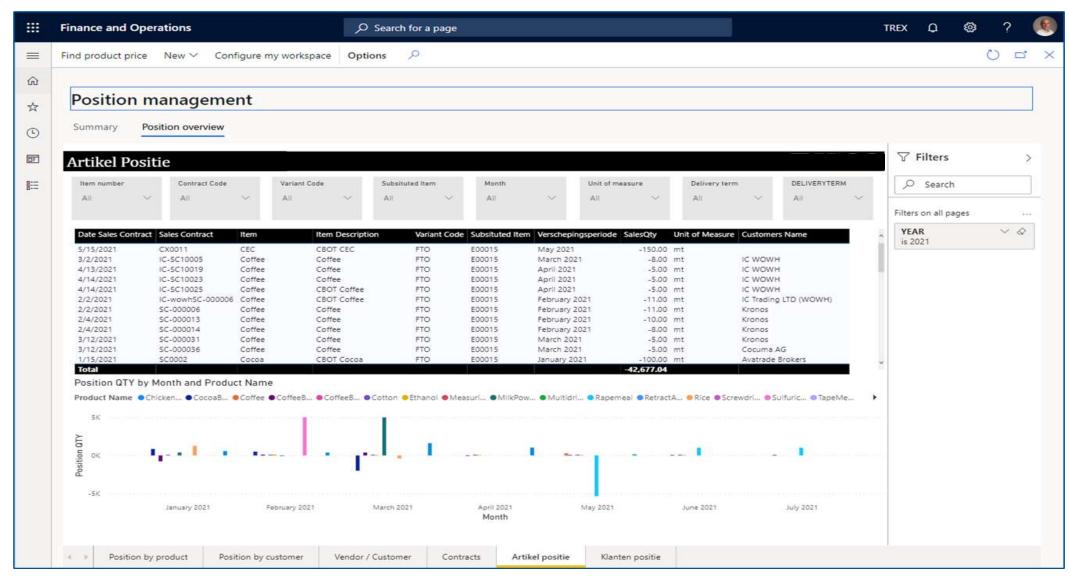


Trading dashboard



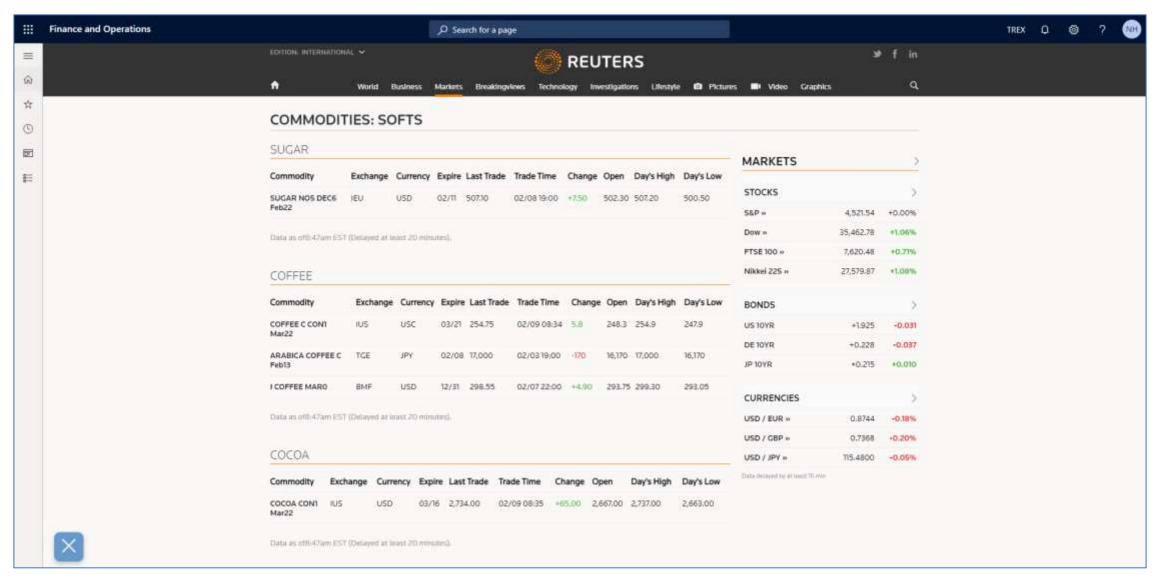


Trading dashboard



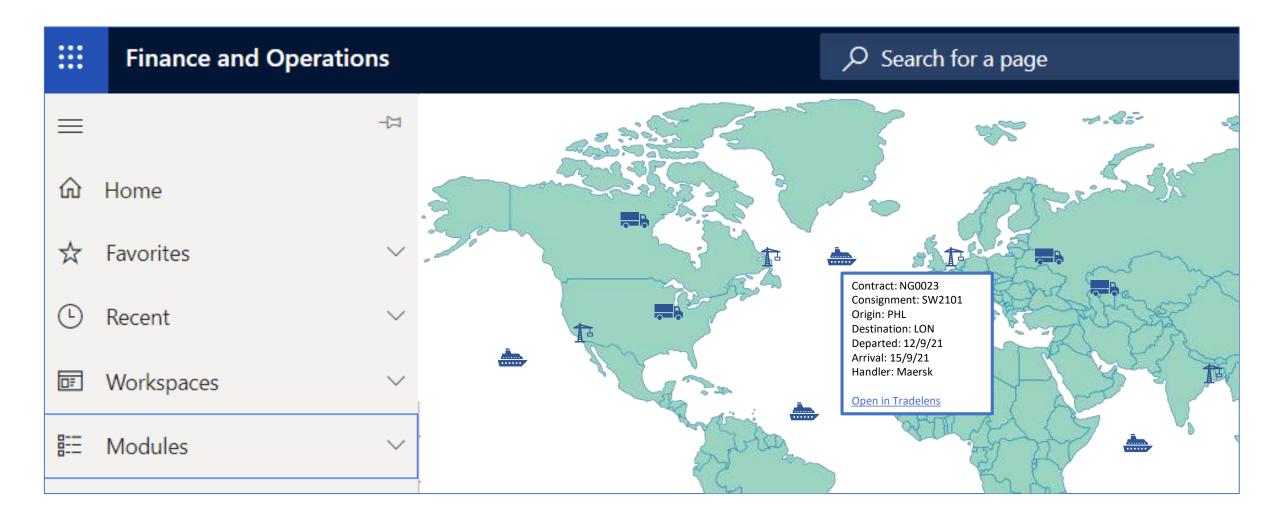


Embed 3rd party websites



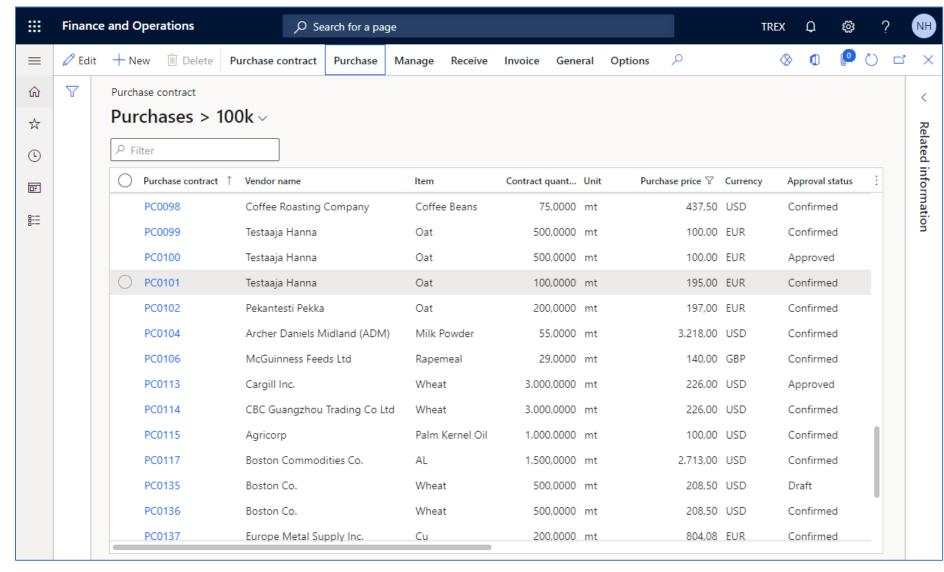


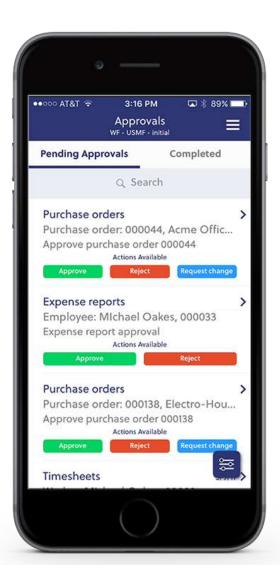
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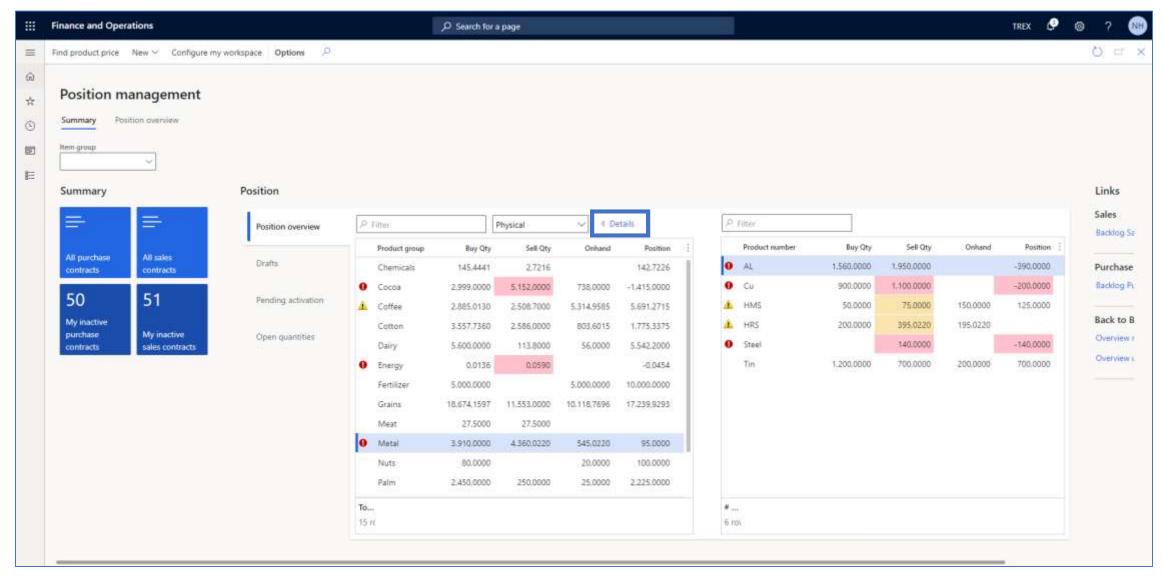
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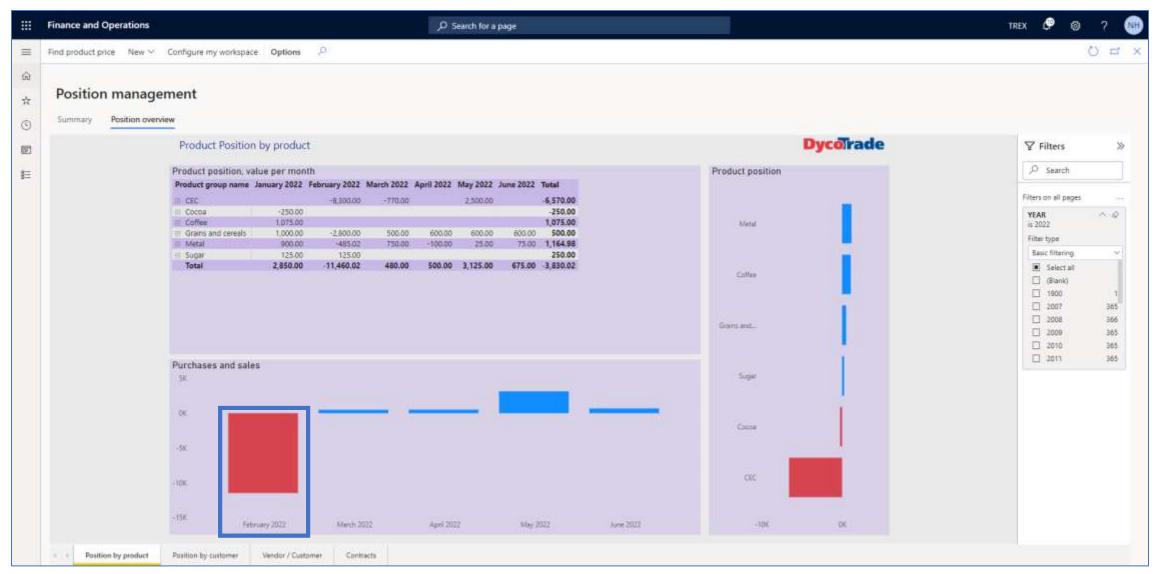


Position management



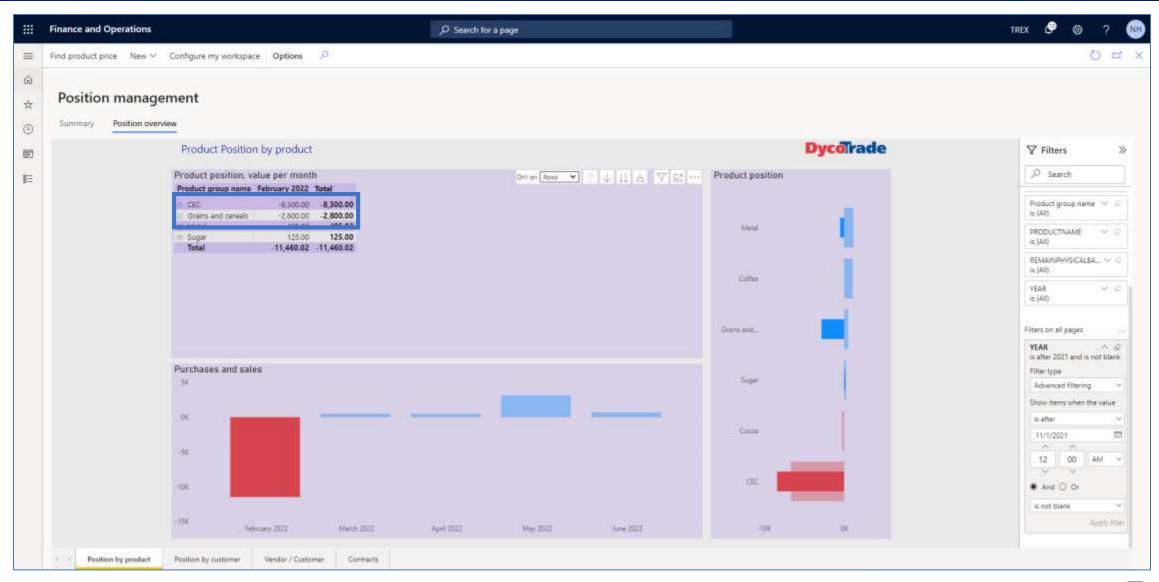


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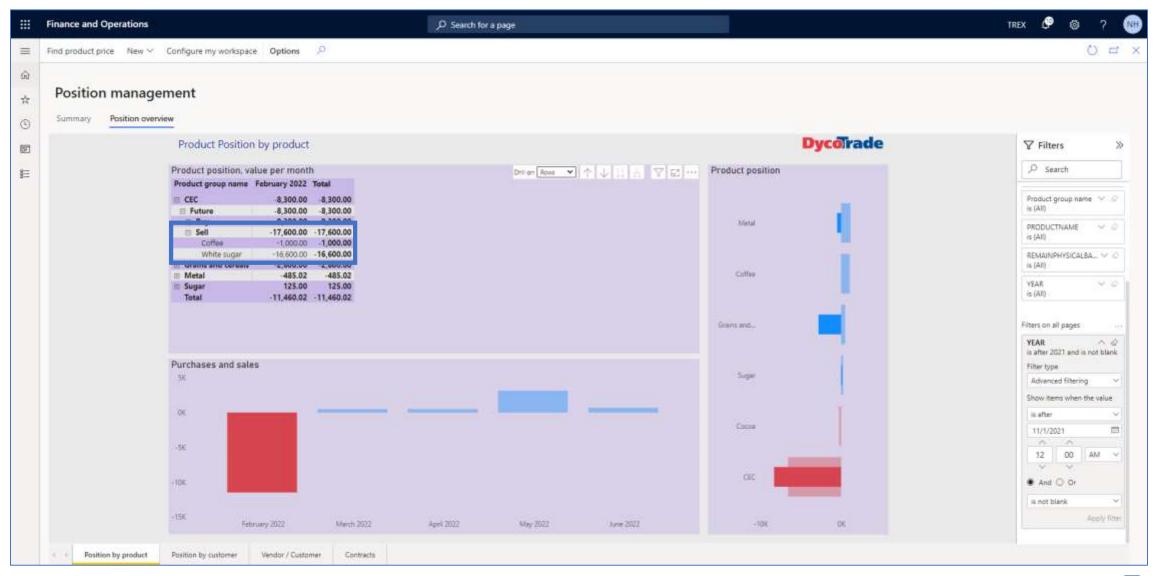


Position management



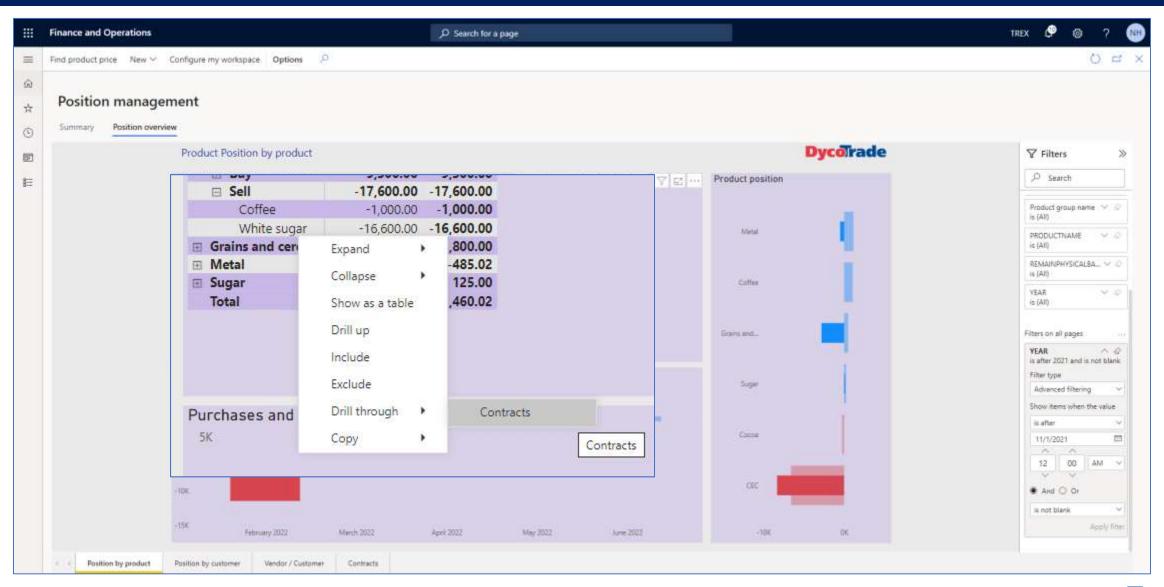


Position management



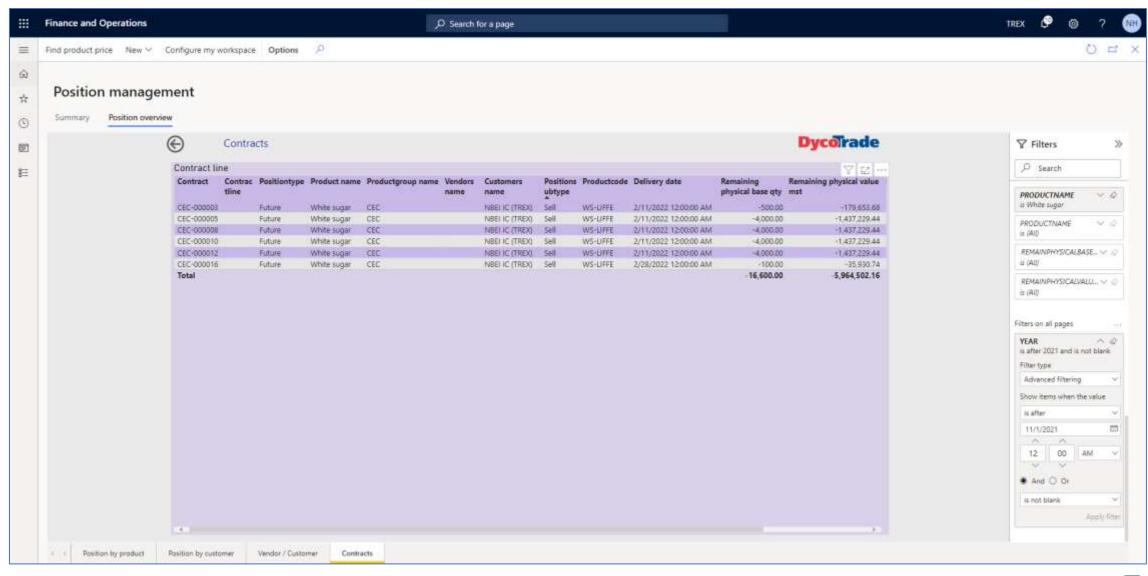


Position Management



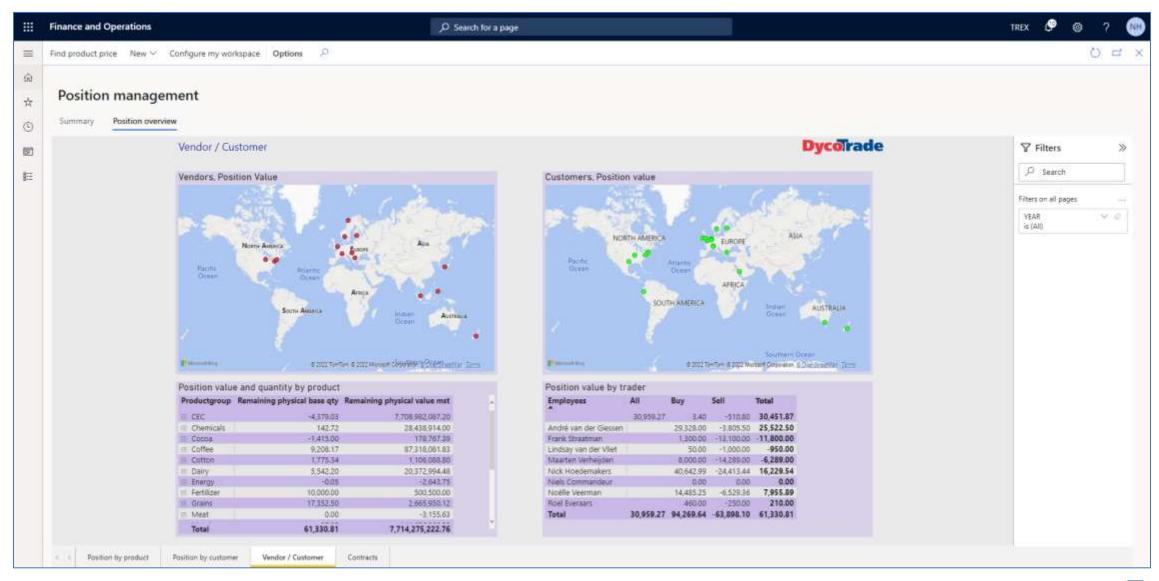


Position management



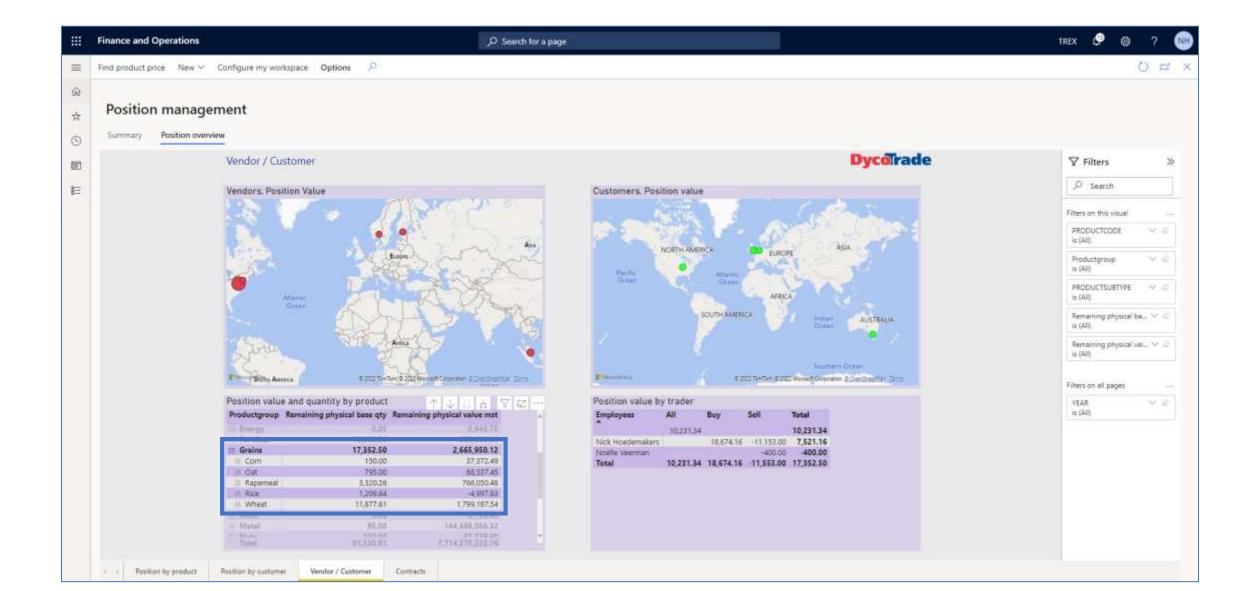


Position Management

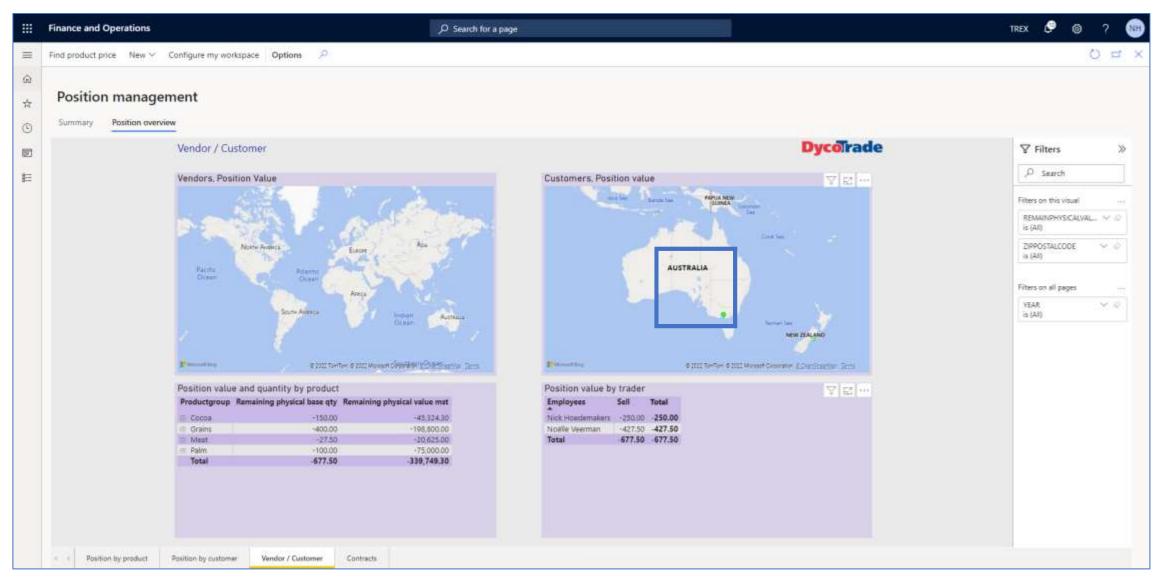




Position management

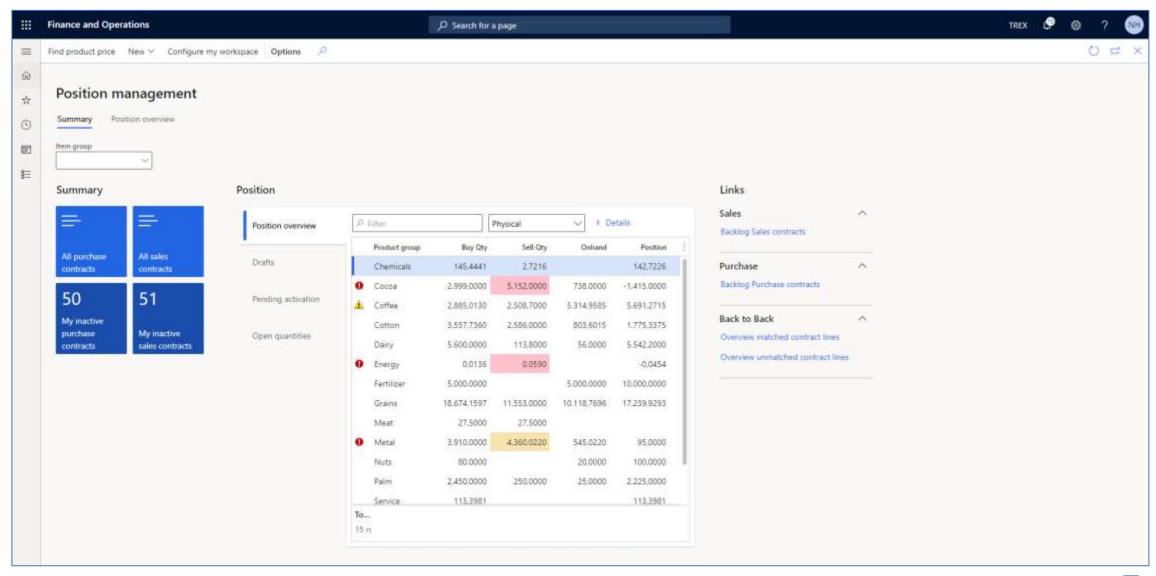


Position Management

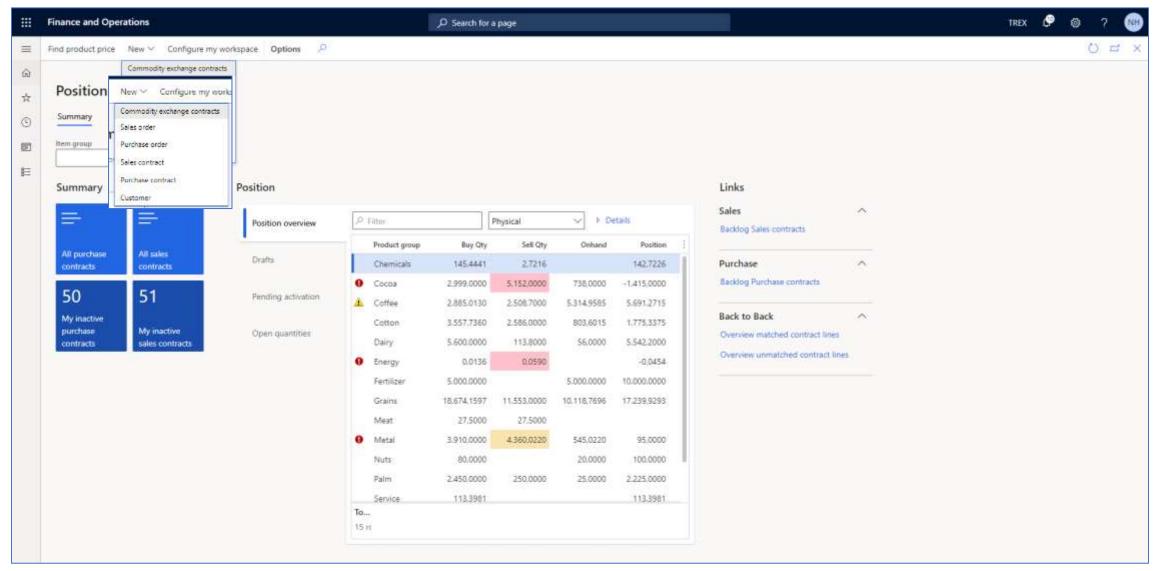


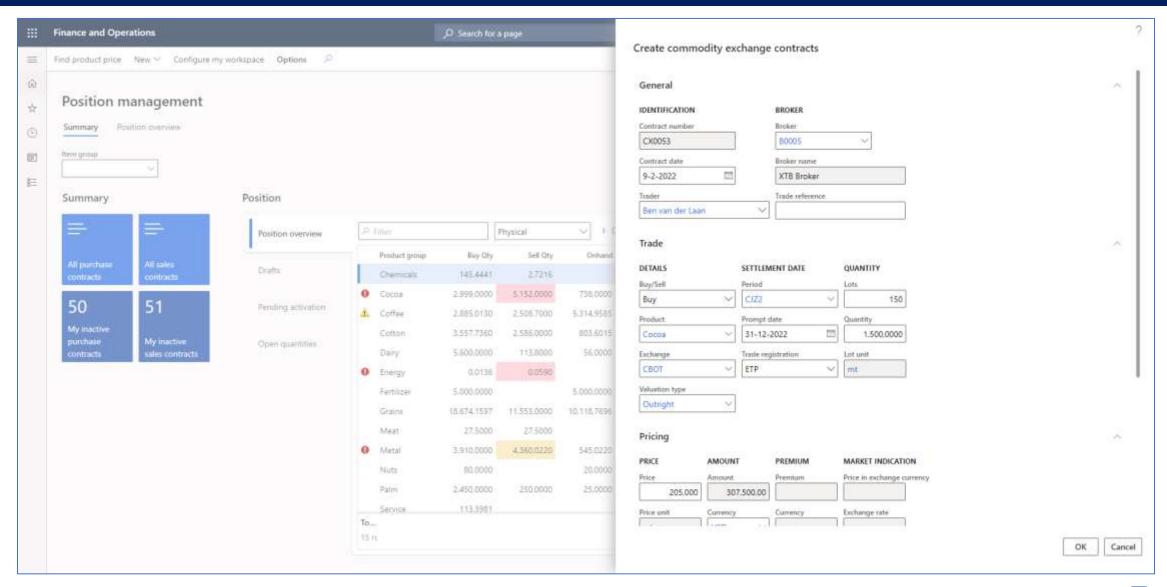


Position Management

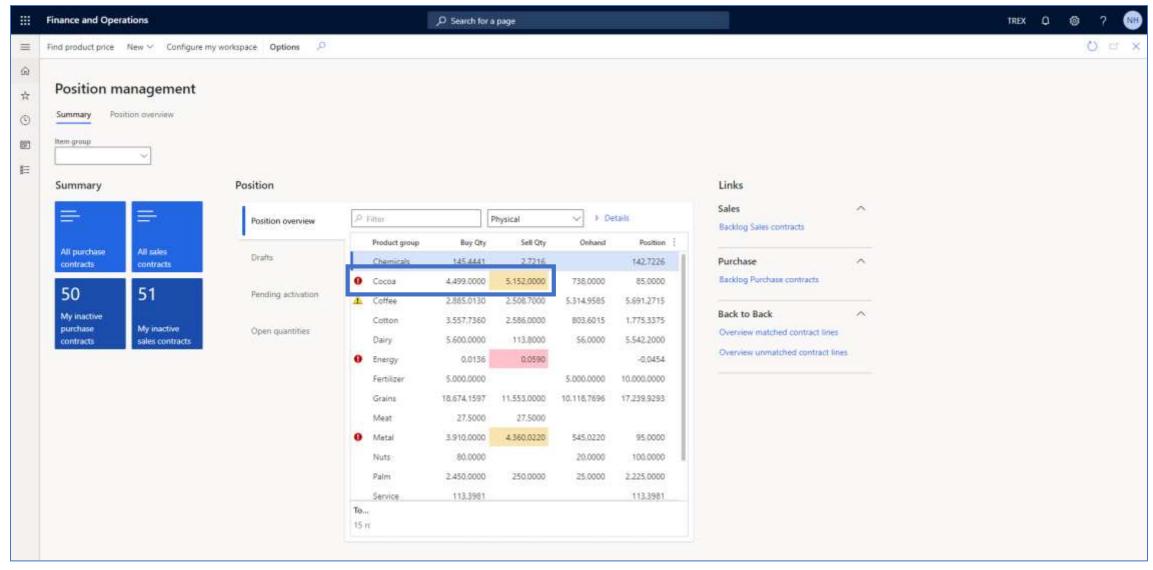


Contract creation

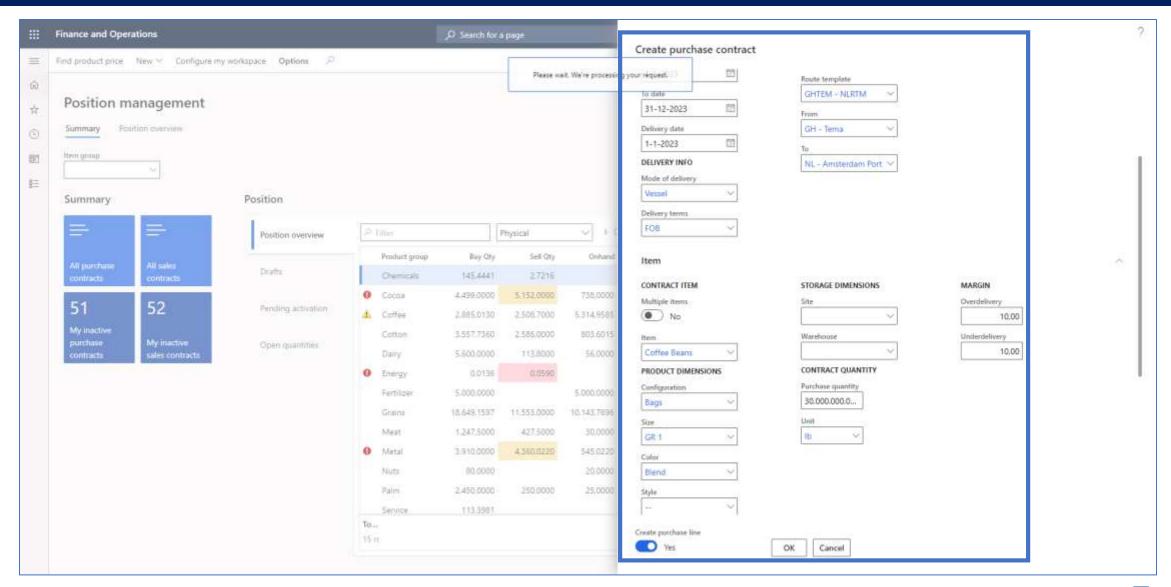




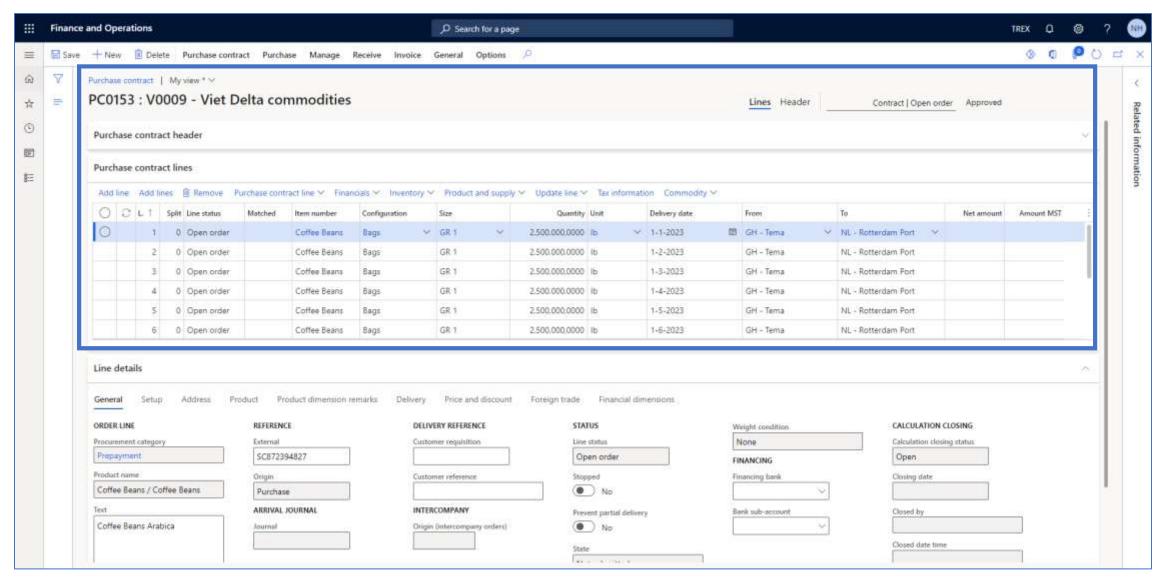














Learn from today to predict the future

Seamless handover of data from DycoTrade CTRM to Kyos Advance Risk Management







Advanced risk management - KYOS



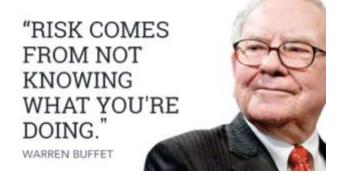




From DycoTrade to KYOS



- Positions
- Logistics
- Inventory
- Invoicing
- Cashflows
- MtM for futures/swaps
- MtM for all derivatives (incl. option structures)
- Stress testing
 - prices
 - volatility
- Value-at-Risk (short term risks)
- Cashflow-at-Risk (long term risks)





Where does KYOS add value to the chain?



Physical flows Financial hedges Price analytics



CPO/CFO
Head of Trading
Head of Risk
Treasury

Cashflow forecasts Insight in risks Hedge reports Performance



DycoTrade

Enable you to look forward as hindsight is a wonderfull thing



Visualization of contracts - KYOS analytical platform

Legal entity	\$ Counterparty	Period	Commodity	B/S ≑	Volume	FX \$	Price type
Beverage Producer	Neumann Kaffee Gruppe	Jan'23 - Dec'23	Coffee Arabica	Buy	20,000,000 Lbs	USD cent	phys fixed 226.00
Beverage Producer	Neumann Kaffee Gruppe	Jan'23 - Dec'23	Coffee Arabica	Buy	20,000,000 Lbs	USD cent	phys future
Sugar company	BNP Paribas	Mar'22 - Mar'22	Sugar #11	Sell	-22,046,200 Lbs	USD cent	fin future 18.25
Sugar company	Market	Jan'23 - Dec'23	Sugar #11	Sell	-661,386,000 Lbs	USD cent	phys indexed
Sugar company	Commerzbank	Oct'23 - Oct'23	Sugar #11	Sell	-165,346,500 Lbs	USD cent	fin future 16.25
Sugar company	Cargill Fin Services	Jul'23 - Jul'23	Sugar #11	Sell	-165,346,500 Lbs	USD cent	fin future 16.75
Sugar company	JP Morgan	May'23 - May'23	Sugar #11	Sell	-165,346,500 Lbs	USD cent	fin future 17.25
Sugar company	BNP Paribas	Mar'23 - Mar'23	Sugar #11	Sell	-165,346,500 Lbs	USD cent	fin future 18.25
Coffee Trading	Cargill Fin Services	Mar'22 - Mar'22	Coffee Arabica	Buy	1,000,000 Lbs	USD cent	fin option 210.00 C 365,000
Producer Food	Nord Zucker	Jan'22 - Dec'22	Sugar #11	Buy	25,904,285 Lbs	USD cent	phys fixed 19.10



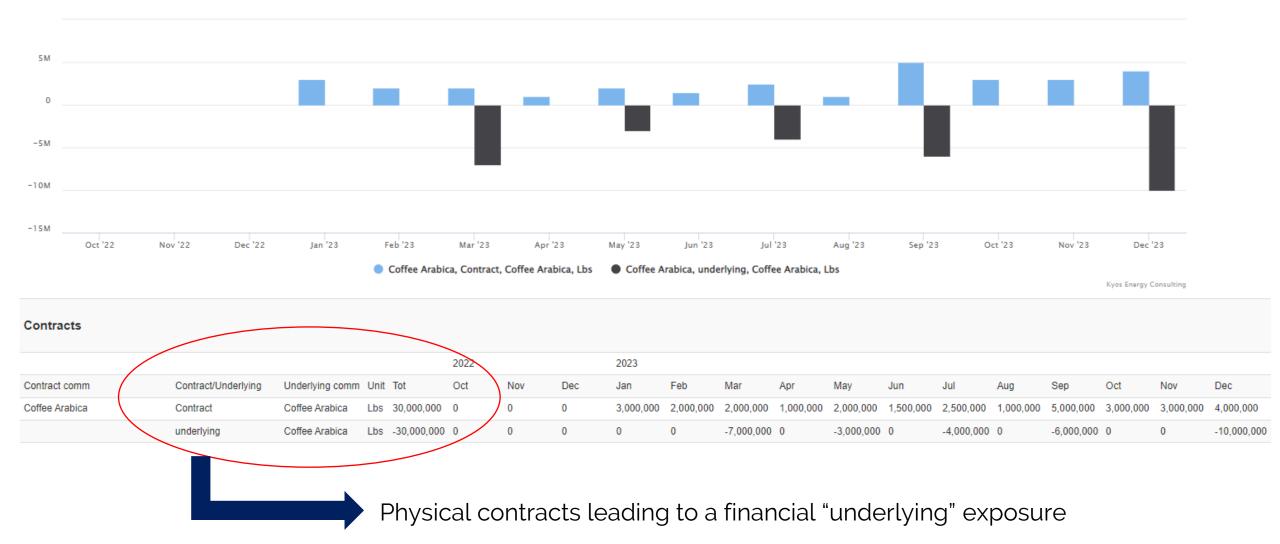
Base case

- Position of 30 million Lbs Arabica for 2023
 - Trader might think prices will go down
 - Procurement teams need to source (based upon expected sales)
 - Producers would like to secure income
- Unhedged position for 2023
 - Head of trading versus a CPO and/or CFO
 - Physical and/or financial hedging





Underlying exposures resulting from physical contracts





The easy part: "current value"

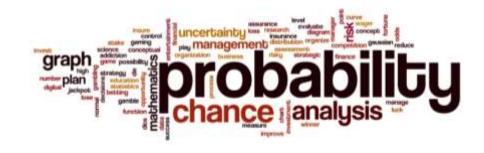


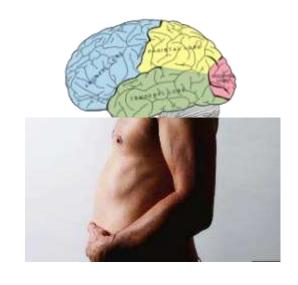


More complex: forecasted cashflows



CFO expects or even demands a view (e.g. 2023)



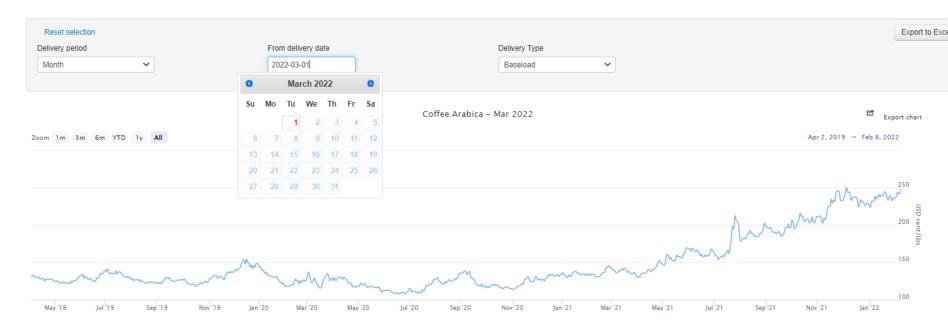


Price movements of arabica, sugar, aluminium?

What can happen in 1 day or 10 days or even in 2023?



Starting point for analytics – "actual vs history"

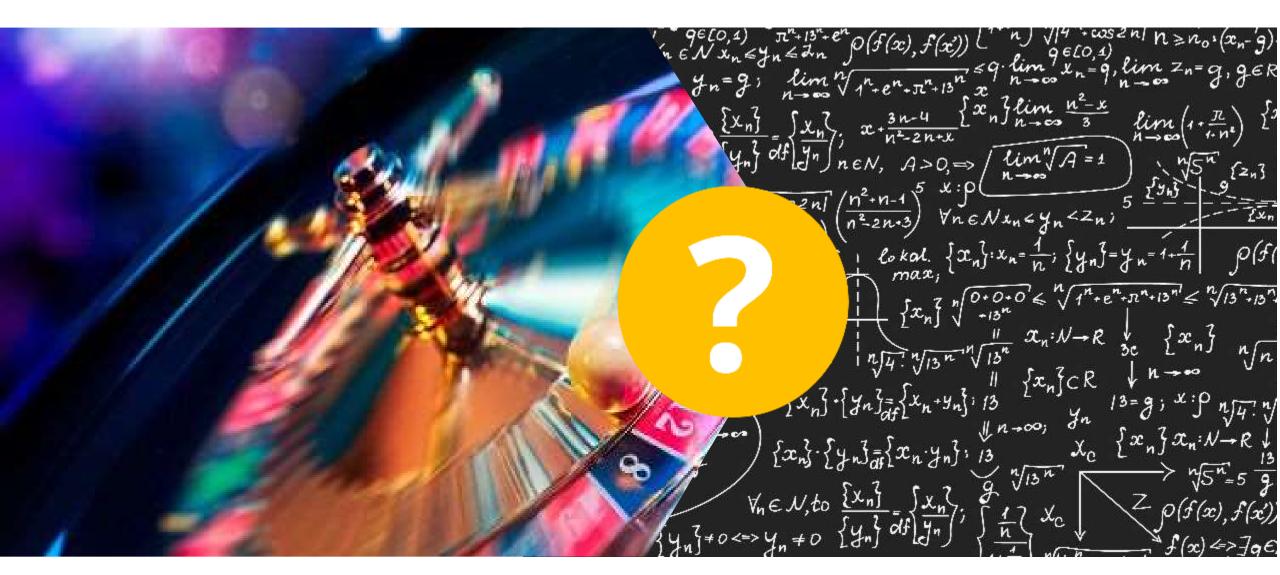


el	Delivery start	◆ Price (USD cent / Lbs)
	2022-03-01	255.2
	2022-05-01	255.25
	2022-07-01	253.6
	2022-09-01	251.95
	2022-12-01	249
	2023-03-01	246.1
	2023-05-01	243.4
	2023-07-01	240
	2023-09-01	236.45
	2023-12-01	232.2
	2024-03-01	228.6
	2024-05-01	225.3
	2024-07-01	221.85
	2024-09-01	219.75
	2024-12-01	218.4

2023?



Estimating or calculating risks



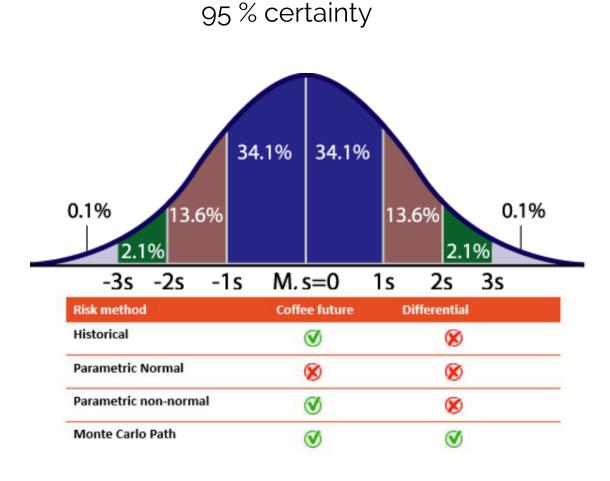


How to "look forward"



What can happen from today to tomorrow







Monte Carlo (MC) Simulations



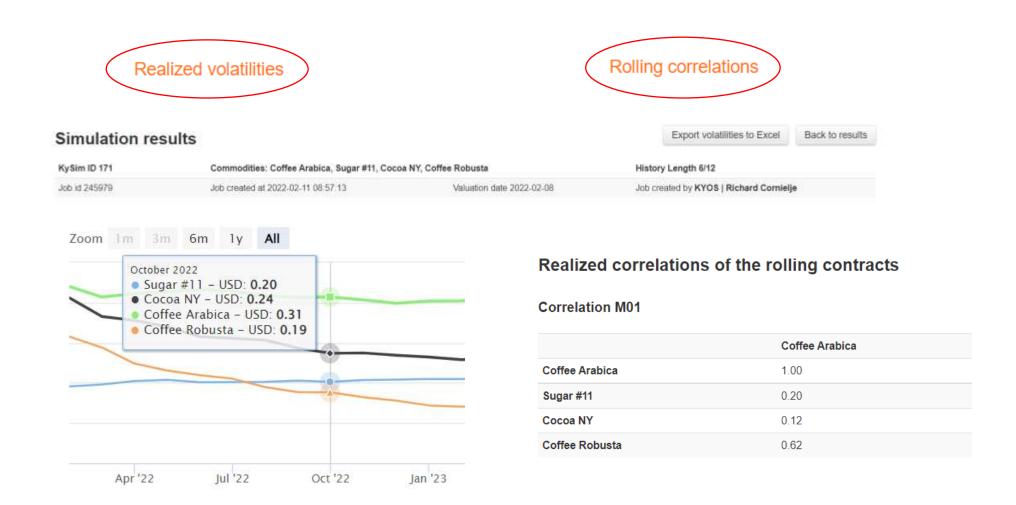
- Long horizons (e.g. budget for 2023)
- Tails non "normal distribution"
- Exposure is complex
 - multiple commodities
 - differentials/spreads
- Volume uncertainty
- Dynamic trading strategies





MC Simulations for trading and/or procurement







Translate experience ("gut feeling") into clear data





Short term risk calculation: Value-at-Risk



How to use VaR in practice:

What can happen with MtM, costs/income in 1 single day with a 95% confidence level? or what can happen during your holiday of 10 days without internet, prices and news when you have multiple commodities (sugar, cocoa, aluminium, natgas and coffee)

Base case is "30 million Lbs" - current value of "\$ 71.5 million" - to be delivered during 2023



Practical usage of a theoretical model

N/-D 4-4-1		Total	/aR 2022-02-10 (USD) Jan '23 - Dec '23	Total	VaR 2022-02-09 (USD) Jan '23 - Dec '23	Total	Change in VaR (USD) Jan '23 - Dec '23
VaR total		2,309,200	2,309,200	2,332,800	2,332,800	-23,600	-23,600
VaR per commodity	Coffee Arabica	2,309,200	2,309,200	2,332,800	2,332,800	↓ -23,600	↓ -23,600
VaR per book	Hedging Physical	792,960	792,960	801,930	801,930	↓ -8,970	↓ -8,970
	Hedging Financial	1,516,200	1,516,200	1,530,900	1,530,900	↓ -14,700	↓ -14,700
VaR per counterparty	JP Morgan	457,640	457,640	462,780	462,780	↓ -5,140	↓ -5,140
	Golden Bean Trade	235,840	235,840	238,720	238,720	↓ -2,880	↓ -2,880
	Cargill Fin Services	309,820	309,820	313,570	313,570	↓ -3,750	↓ -3,750
	Amius	748,750	748,750	754,550	754,550	↓ -5,800	↓ -5,800
	Keurig Green Mountain	557,120	557,120	563,210	563,210	↓ -6,090	↓ -6,090

- •With 95% certainty the change (up or down) will be < \$ 2.3 million
- •Portfolio value ranges between \$ 69.2 to \$ 73.8



Long term risks : Shareholders



- Cashflow-at-Risk (CfaR):
- CFO question two: What can happen with our cashflow during 2023 if we do not hedge this position? How sure are we?
- In practise many clients hedge exposures
 - Fully and/or partially hedged
 - Physical and/or financial hedges
- CfaR should be part of your risk management procedures



Risks – but what is risk?



If you can't stand the heat, get out of the kitchen.

(Harry S. Truman)



Unhedged position feels like "bull riding"





Partially hedged position "control the bull"

Hedging instruments:

- Physical price agreements
- •Swaps and futures
- Options including accumulators





Valuation of option structures like accumulators



https://admadvantage.com/grain-contracts/price-accumulator/

Price Accumulator™

Rather than settle for the current market price, you can often achieve strategic price targets by using this unique contracting mechanism to establish your futures reference price. If prices go higher, you may sell additional bushels and if prices go much lower, pricing activity may stop altogether or trigger a minimum guaranteed futures reference price.

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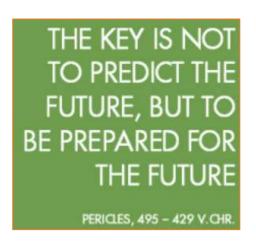
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Manage a portfolio of multiple OPCO's

	•				<u>~</u>	
	Tactical management		Strategic management	Central hedging	Active risk taking	
What	Optimization	Long t	erm exposer taking / Investments	Execute hedge transaction	Proprietary trading	
Why	Favorable markets		Securing profit targets	Minimize risk	Profit making	
How	Timing and scaling		Maintain hedge ratio	Based on hedging policy	Timing and scaling	
Who	Physical trader		Senior management	Trade execution	Derivative Trader	

- Up-to-date insight in risks and potential cashflows
- Consistency & transparancy across commodities
- Uncertainty translated into EUR
- Supporting decisions







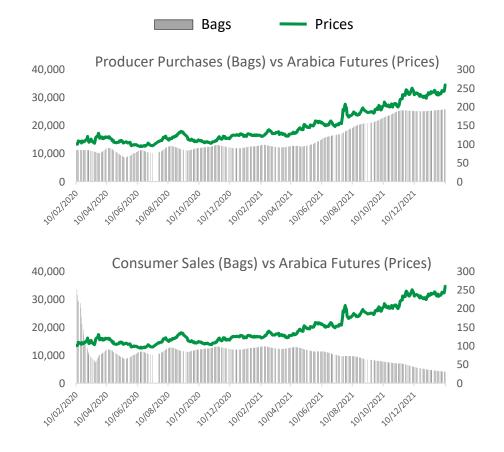
Translating data and risk analytics into earnings performance- HedgeStar





How have customers behaved historically in down-price and up-price environments?

 Anticipating customer response to price movements is critical to optimizing inventory turnover and margins accordingly.





Where are coffee prices going?

- Participants buying or selling commodities must have an orientation on market direction.
- Traders must assess all exposures to identify their current net position:



Physical purchases - fixed and floating



Inventory



Physical sales - fixed and floating



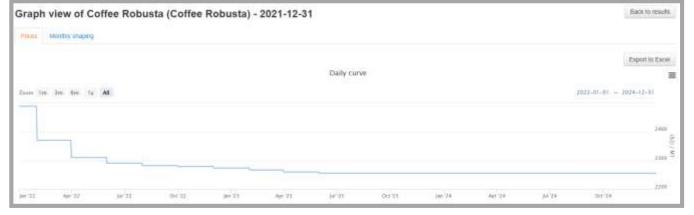
Hedging positions

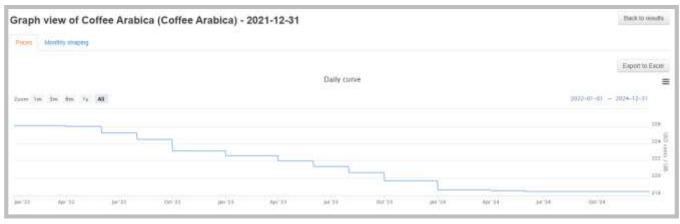


Where are coffee prices going?

Forward price curves and price simulations can help inform decision making

around hedge ratios







What is the potential impact on my net risk position?

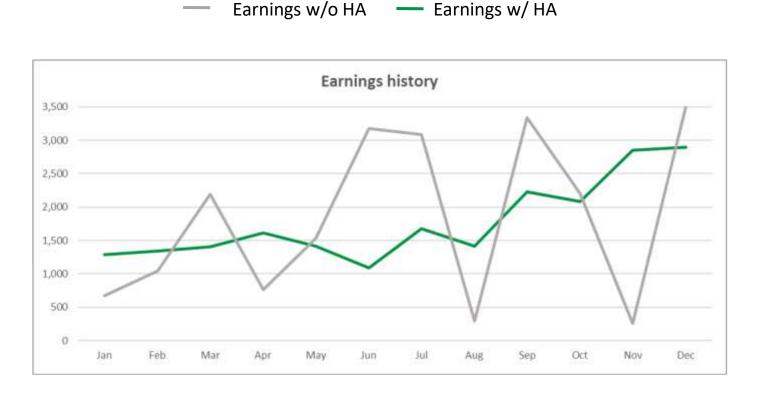
• Price simulations using monte carlo, Value-at-Risk and other stress testing methods can help.





How to account for operational and hedging strategy?

- Must reflect proper offset between cash outflows and inflows, expenses and income.
- Answer? Hedge accounting under ASC 815/IFRS 9







Questions and Answers







Contact Details



We look forward to supporting you with the right tools and advice!



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